GUSBOURNE

A year of strong revenue growth underpinned by further strategic progress

FINAL RESULTS FOR THE YEAR ENDED 31 DECEMBER 2022

"Our vision is simple. Through craftsmanship, respect for nature and uncompromising attention to detail we strive to create England's finest and most celebrated wines."

Charlie Holland
Chief Executive Officer



Agenda

• CEO: Highlights and Strategy Update

• CFO: Financial Review

• CEO: Conclusions and Outlook





O1 HIGHLIGHTS AND STRATEGY UPDATE

2022 Summary: Continued Strong Progress

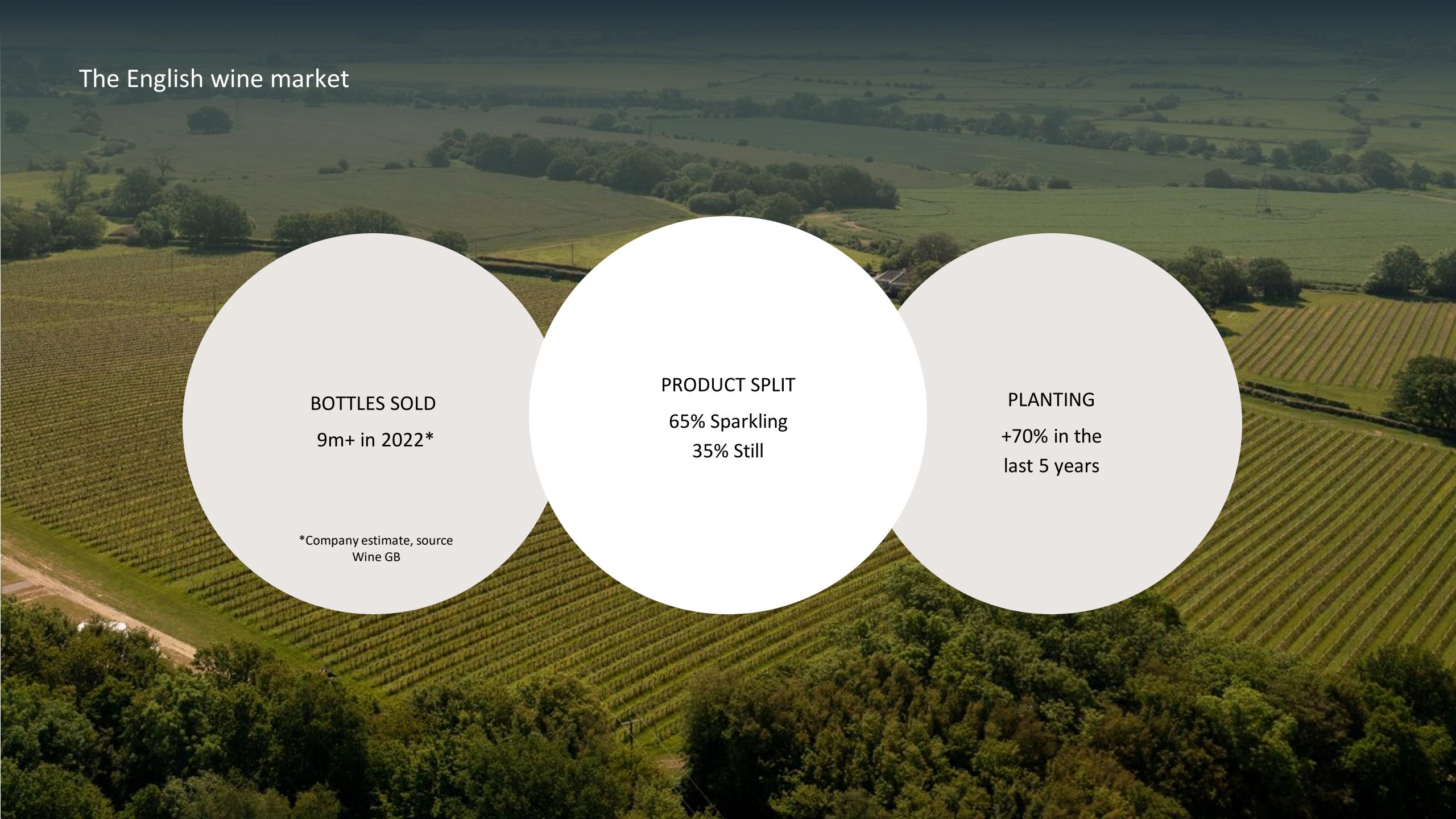
FINANCIAL HIGHLIGHTS

- Net revenue up by 49% (2021: 95%) to c. £6.2m reflecting continued robust sales growth across all channels
- Gross margin improved to 59.2% (2021: 55.9%)

OPERATIONAL HIGHLIGHTS

- Purchase of 55 hectares of new land bringing total freehold land to 201 hectares
- Most of new land will be planted in 2023/2024
- Critically acclaimed launch of new luxury 'Fifty One
 Degrees North' England's most exclusive sparkling wine
- Continued global expansion with distribution in 30 international markets
- Record number of awards, medals and trophies at international competitions





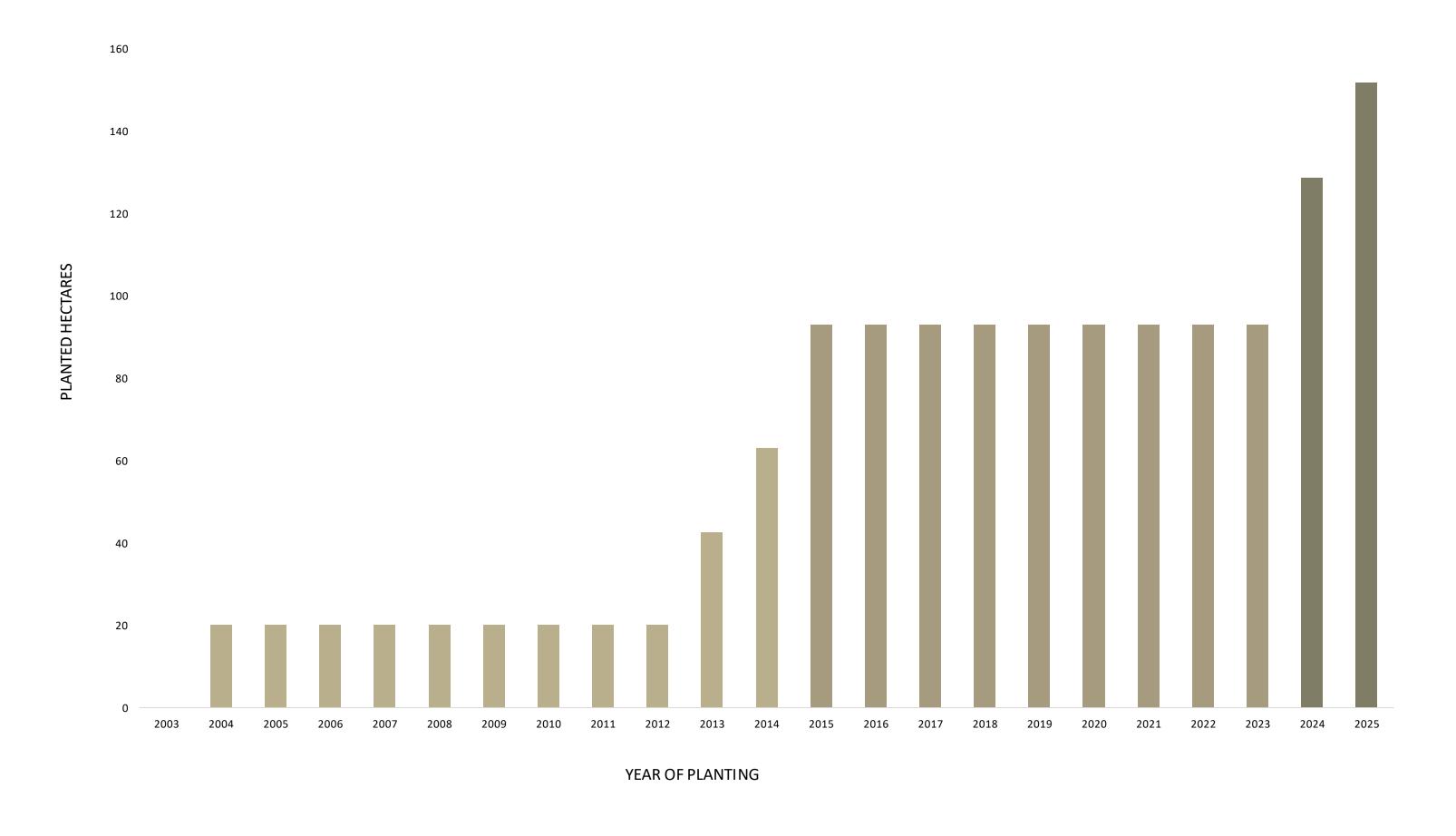
Strategic Priorities

- Growth and development of Gusbourne luxury brand status
- Develop strong direct
 relationships with customers
- Careful expansion of international distribution



Significant Increase In Land, Underpinning Future Growth

- 93 hectares of mature vineyards planted at Gusbourne in their sites in Kent and West Sussex
- In 2022 the company purchased a further 55 hectares of new land in Kent
- Gusbourne plans to plant an additional
 59 hectares in 2023 and 2024 over both sites
 bringing total planted vineyard area to 152 hectares
- UK average yield is 7.4 tonnes/hectare (Nix, 2016)



GUSBOURNE 2023

Ongoing Enhancement Of Product Range



FIFTY ONE DEGREES NORTH

£195RRP

Launched in September 2022

Created to represent the pinnacle of English winemaking

Exclusive launch through Fortnum & Masons and careful selection of the UK's leading restaurants

Received critical acclaim with extensive PR in luxury media



SINGLE VINEYARD RANGE

£89 RRP

Launched in June 2023

A series of exceptional and expressive single vineyard wines produced each year to demonstrate depth of Gusbourne's high quality vineyards

Sold via DTC and to the trade to leverage sales of Gusbourne's core range



ENGLISH ROSÉ

£25 RRP

Launched in April 2023

A single-vineyard still rosé made from Pinot Noir and Pinot Meunier

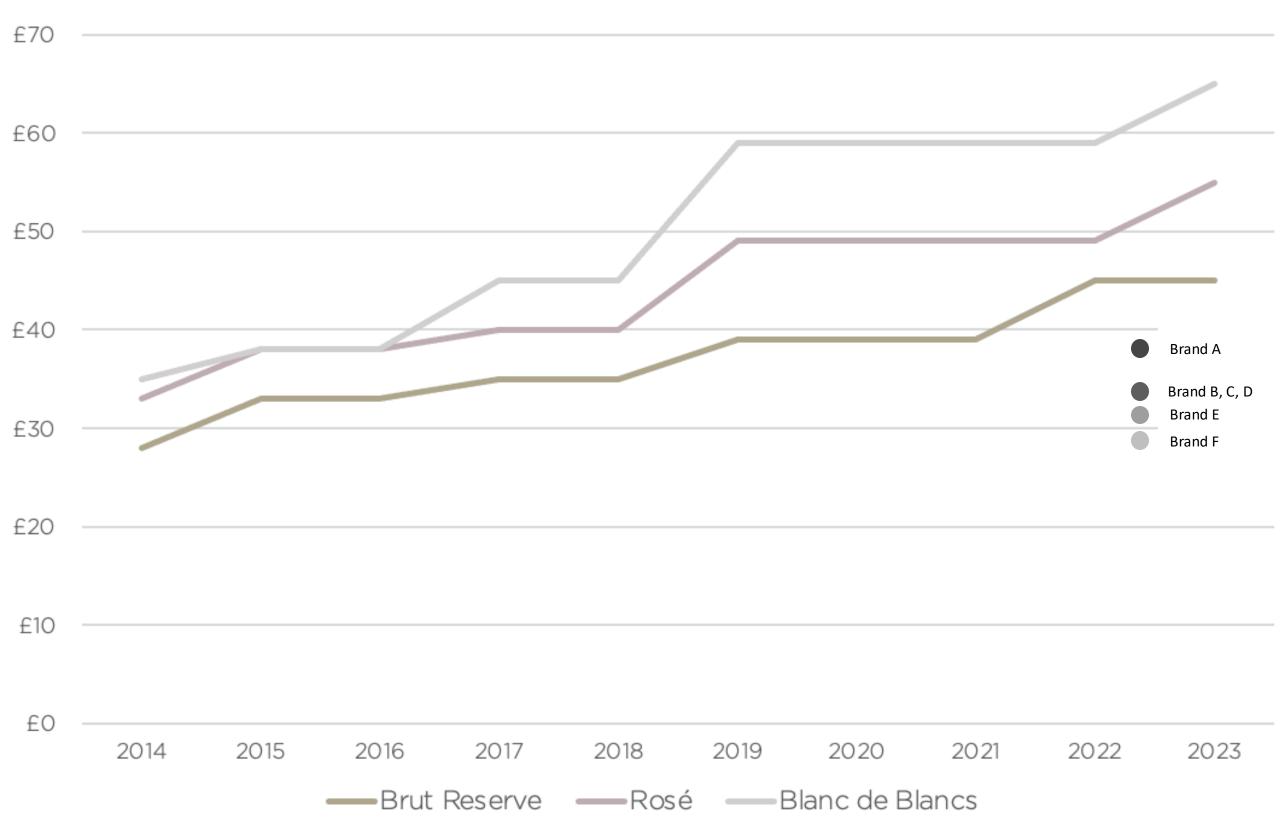
Modern, sleek and stylish design to challenge higher-end Provence style rosé

Positioned alongside leading global rosé brands (Whispering Angel, Mirabeau, Miraval)

Pricing Over Time

- We use price as a differentiator and aim for our RRPs to be the highest in the category, to establish our premium marketing leading positioning
- Introducing new products enhances our brand proposition and suitable line extensions fill gaps in our range. We very rarely introduce a product which stretches our price downwards
- We offer preferential prices to our members, but otherwise remain steadfast in our approach to not visibly discount to the end consumer





GUSBOURNE 2023

Most Successful Awards

- Nearly 350 awards at International wine competitions
- Served at Buckingham Palace , Sandringham,
 Highgrove and Windsor Castle for Royal events and
 state banquets
- Exclusive partner for The Royal Collection Platinum Jubilee and Coronation wines
- Four trophies, including retaining Estate Winery of the Year for the second year running at the Wine GB awards
- Awarded the Vintage English Sparkling Wine Trophy at the 2022 International Wine Challenge, along with eleven other medals
- Thirteen medals, including two golds, at the Decanter World Wine Award
- Five gold medals at the Champagne and Sparkling Wine World Championships
- Blanc de Noirs and Blanc de Blancs of the Year in the England 2022 Special Report
- Two Editor's Choice listings in Wine Enthusiast and four wines scoring over
 94 points
- A Judges' Selection and Platinum award at the Texsom Awards in the USA
- Only ever English winner of the IWC China Sparkling Wine of the Year in 2019











40

medals won in 2022 international wine competitions alone, Including 21 gold and platinum medals



Strong Growth Across All Sales Channels

UK

UK Trade sales grew by over 55% to £3.0m, as the industry recovered from COVID-19 restrictions

UK Trade sales represent 49% (2021: 47%) of net revenue

The Company has established new trade accounts across premium hotels and restaurants to support the Gusbourne brand

INTERNATIONAL

International sales grew by over 75% to £1.4m and accounted for 22% of total net revenue (2021: 19%).

Gusbourne is now distributed to 30 countries around the world.

DIRECT TO CONSUMER (DTC)

DTC net revenue grew by over 20% to £1.7m driven by online sales and cellar door operations in Kent, representing 27% (2021: 33%) of net revenue for the year

Revenues from Experiences increased by 70% compared to 2021

Gusbourne Reserved customer base increased by over 45%

GUSBOURNE

Sustained DTC Growth

ONLINE

Ongoing investment in digital marketing through the creation of rich and engaging content, compelling wine offers and new and exciting product releases

Digital activities focussed on building our presence to increase volume of sessions and purchases

Digital developments were designed to improve clarity of user journey and improve our conversion rate

The range of wine product and tour experiences available for sale online was significantly increased during 2022

Our average customer orders 2.5 bottles online and YOY ASP grew by 16%

Website Revenue Growth

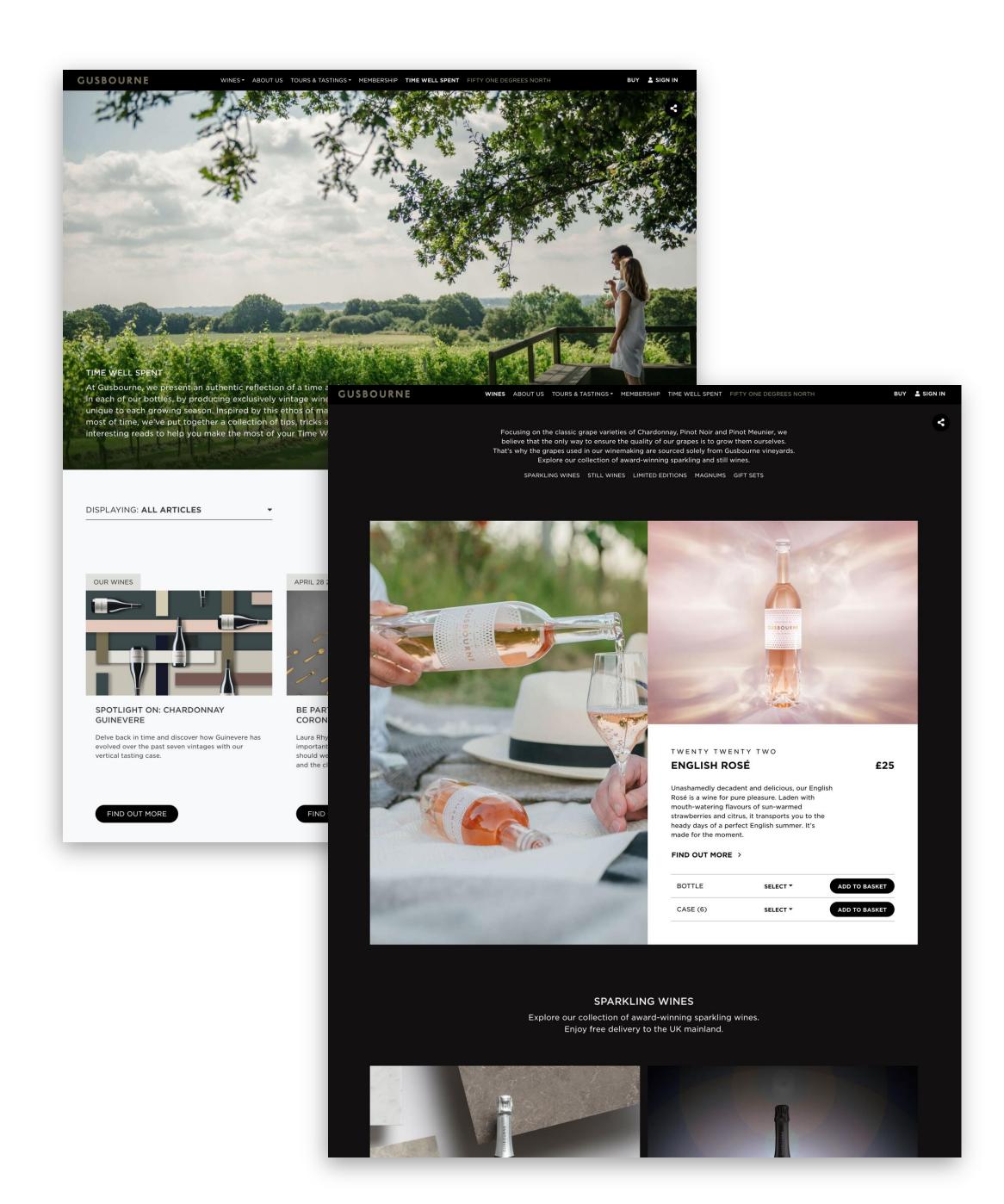
Growth

Harmonia Website User Sessions Website New Users

Database Growth

Harmonia Website New Users

Database Growth



Sustained DTC Growth

THE NEST

Gusbourne welcomed just under 14,000 visitors to The Nest in 2022, Gusbourne's cellar door operation in Kent

Our average visitor buys 1 bottle of wine each at an average price per bottle which grew 27% compared to 2021

We have a broader range of experiences available, with price stretch widening to £30 - £155 for our regular events, supplemented by Michelin-star restaurant popups and other special events

Yield management program started to increase capacity on lower occupancy days, employing a Corporate Events Sales Manager and forging links with UK Inbound, Walpole and other networking groups

We have expanded capacity in 2023, creating two new tasting rooms and increasing our overall capacity

Nest Revenue Growth

Nest Visitors

Average Spend Per
Visitor

Here

Average Spend Per
Nembers

Nembers

+107%

+25%

+20%

Average Spend Per
Nembers

Here

Average Spend Per
Nembers

Here

He



Sales Growth

Recently appointed Sales Director joined to develop and execute dynamic sales growth strategy

New Corporate Sales team recruited to focus on corporate events, entertaining and gifting (non F&B)

UK sales team increased to 9 (from 5) to drive sales growth

Specific focus on F&B accounts that can deliver significant volumes. Key accounts in 2022 include:

- New partnership with Pride of Britain hotels driving new listings in 5* hotels across the UK
- Group listing with Edwardian hotels
- Group listings with Champneys's Health Resorts
- Successful launch of Fifty One Degrees North resulting in 30 listings in Q4

Sales of Gusbourne's Exclusive Release wine sold in Waitrose rose by 50% during 2022































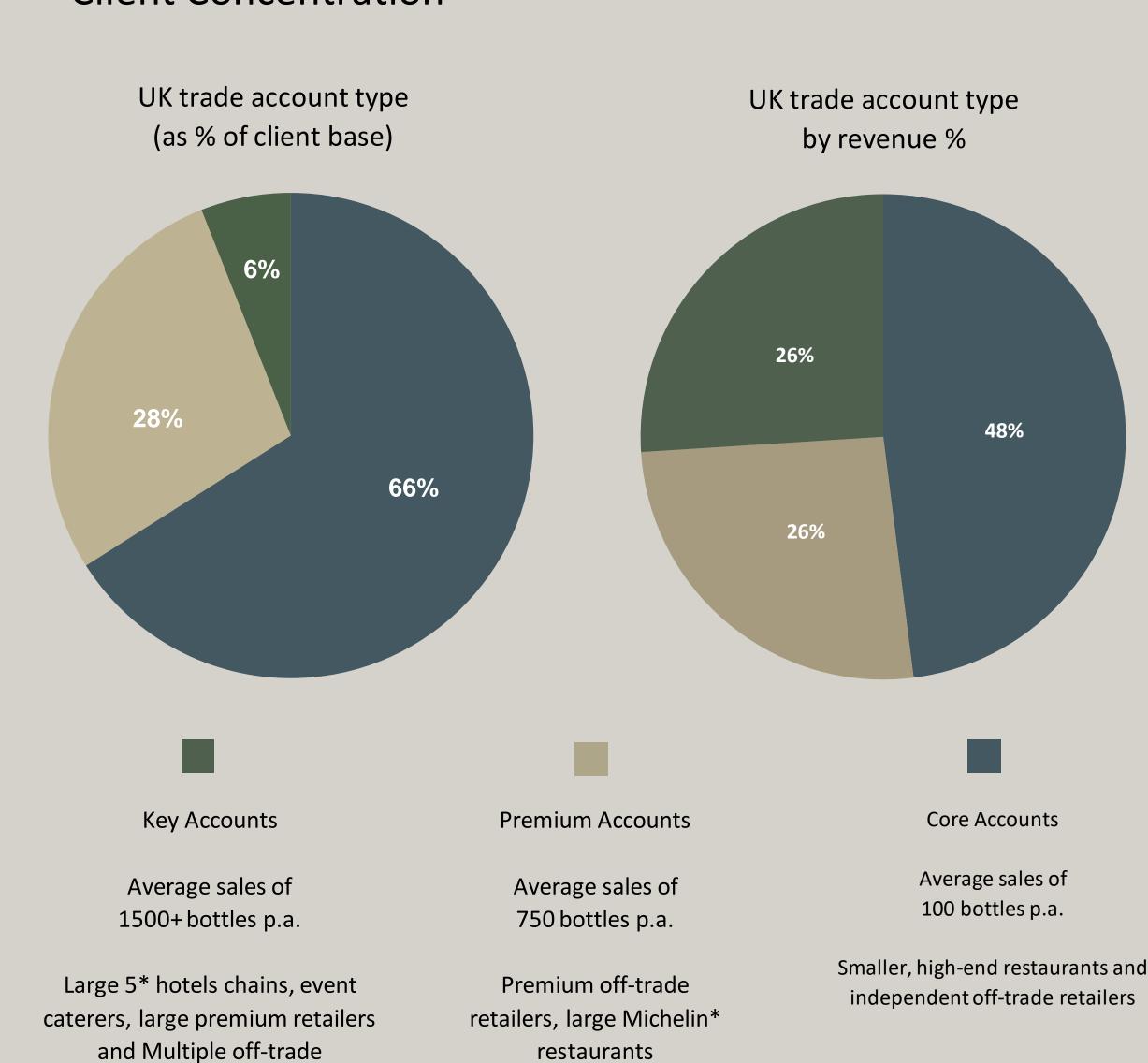








Client Concentration



and medium-sized

5* hotels

48%

International Expansion

NORTH AMERICA

Strong growth driven by expansion of key state/city strategy

Introduction of market manager planned to drive further growth

Move to direct import model when critical volumes reached

SCANDINAVIA

Norway now Gusbourne's most significant market, consolidated by securing best in class market distribution

Increased sales support investment provided to drive wider consumer awareness

Successful Norwegian model to be rolled out to other Scandinavian markets

ASIA PACIFIC

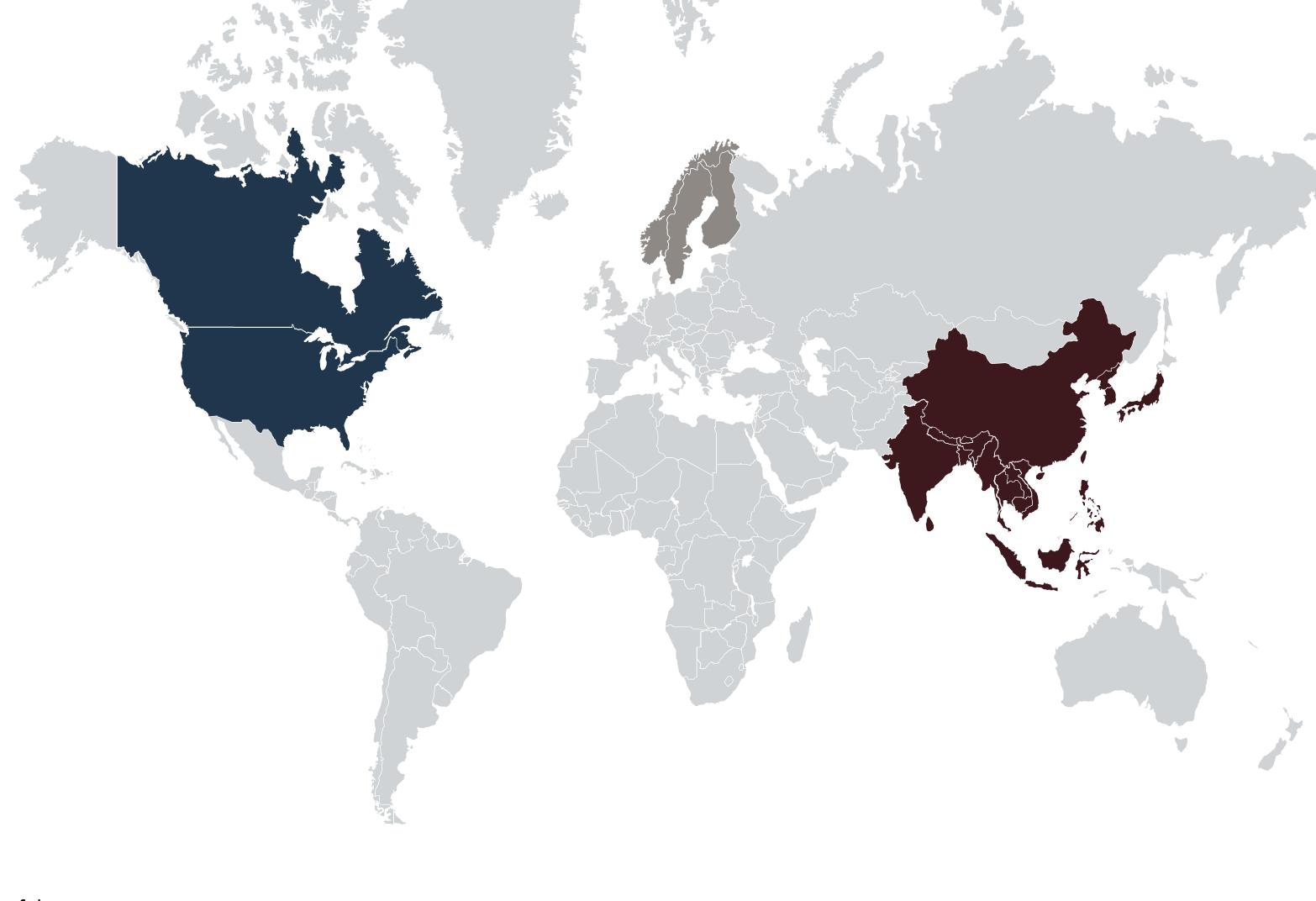
Significant investment in marketing communications undertaken to generate awareness and brand building during 2022

Increased investment in proven sales incentive programmes proved successful

Planned recruitment of regional territory manager to drive growth sales across Asia

REST OF WORLD

New market prospection focussed on adding markets with HNWI population and significant growth potential

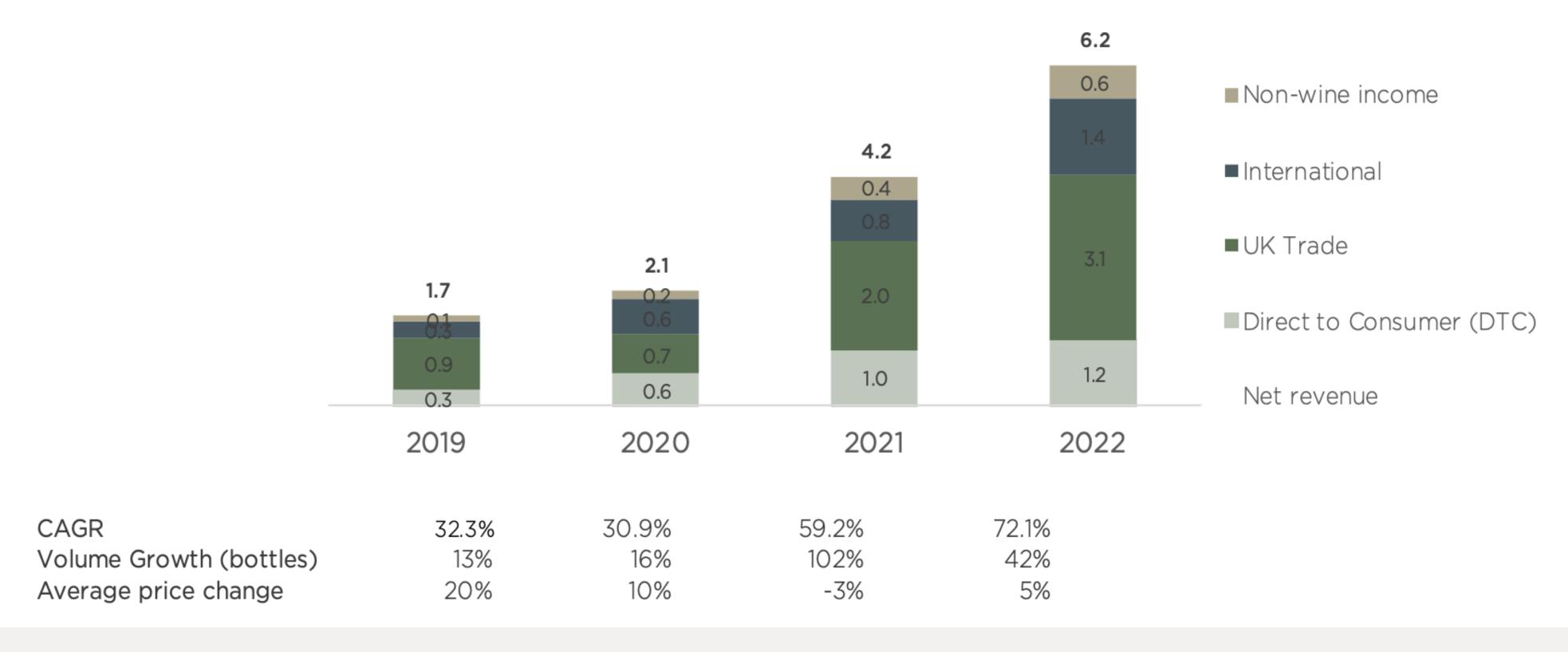


International expansion	2018	2019	2020	2021	2022
Net Revenue £m	0.179	0.292	0.634	0.781	1.391
% of Net Wine Sales	15.6%	19.1%	32.7%	20.7%	24.1%
Number of markets	11	16	21	23	30

O2 FINANCIAL REVIEW

Revenue Growth

Revenue by channel (£m)



- Strong revenue growth across all segments
- Volume growth reflecting expanded supply from land expansion 2013-2015
- Regular RRP price increases passed through

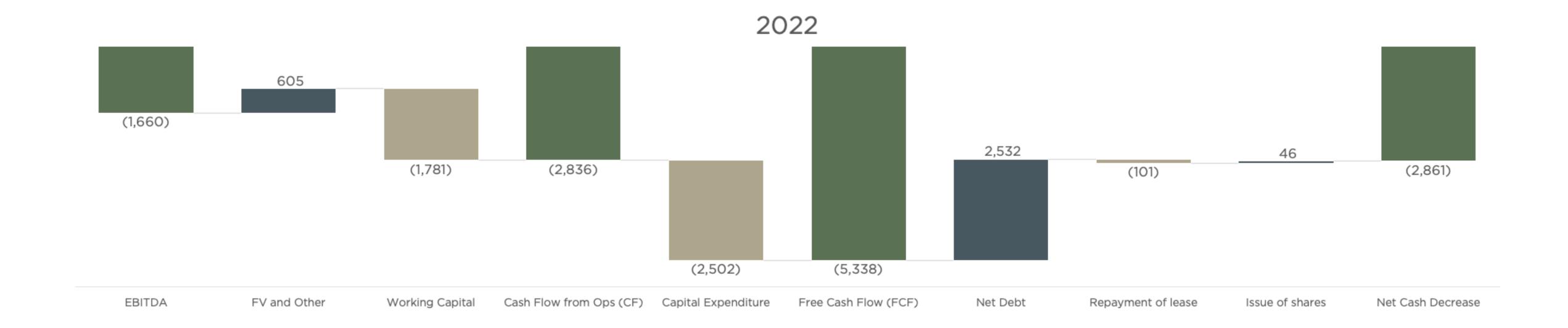
P&L Summary

	2021	2022	Variance
	£m	£m	%
Wine sales	4.2	6.2	48%
Other Income	0.4	0.6	54%
Gross sales	4.6	6.9	49%
Duty	(0.4)	(0.6)	46%
Net revenue	4.2	6.2	49%
Cost of sales to sales ratio	-44.1%	-40.8%	3.3%
Gross profit	2.3	3.7	58%
Gross Profit %	55.9%	59.2%	3.3%
Selling costs to sales ratio	-58.7%	-55.7%	3.0%
Admin costs to sales ratio	-31.9%	-21.3%	10.6%
Adjusted EBITDA (loss)/profit*	(1.5)	(1.1)	-23%
Adj EBITDA %	-35%	-18%	17%

[•] Adjusted EBITDA - loss from operations before fair value movement in biological produce, exceptional costs, interest, tax, depreciation and amortization. Exceptional costs comprise abortive capital expenditure

[•] EBITDA - loss from operations before interest, tax, depreciation and amortisation.

Key Cash Flow Movements



- Working capital investment mainly inventory to support long-term growth
- Capex additional land and planting
- Increased net debt supported by PNC facility

Key Balance Sheet Items

£'000	2018	2019	2020	2021	2022
Cash flows from operating activities					
Loss for the year before tax	(1,767)	(2,601)	(3,066)	(3,573)	(2,599)
Adjustments for:					
Depreciation of property, plant and equipment	638	699	647	599	601
Sale of property, plant and equipment	-	-	-	-	(28)
Finance expense	347	445	877	817	496
Equity share options issued	-	-	-	-	7
Fair value movement in biological produce	(125)	172	221	704	239
Increase in trade and other receivables	(316)	(209)	(143)	(318)	74
Increase in inventories	(1,673)	(2,220)	(1,978)	(1,886)	(2,049)
Increase in trade and other payables	125	269	17	349	385
Cash outflow from operations	(2,771)	(3,445)	(3,425)	(3,308)	(2,874)
Investing activities					
Purchases of property, plant and equipment, excluding vineyard	(801)	(339)	(254)	(195)	(2,502)
establishment	(801)	(339)	(234)	(193)	(2,302)
Investment in vineyard establishment	(141)		-	-	-
Sale of property, plant and equipment	-	11	-	-	28
Net cash from investing activities	(942)	(328)	(254)	(195)	(2,474)
Financing activities					
Short term loan	1,000	-	-	-	-
Capital loan repayments	(34)	(34)	(3,253)	(2,944)	(4,547)
New loans issued	-	3,250	6,796	5,584	7,620
Repayment of lease liabilities	(49)	(125)	(142)	(99)	(101)
Interest paid	(104)	(90)	(281)	(289)	(456)
Loan issue costs	-	(15)	(188)	(20)	(66)
Issue of ordinary shares	2,783	485	-	5,715	46
Share issue expense	(36)	-	-	(359)	(7)
Repayment of deep discount bonds	-	-	-	(1,219)	-
Net cash from financing activities	3,560	3,471	2,932	6,369	2,489
Net increase/(decrease) in cash and cash equivalents	(153)	(302)	(747)	2,866	(2,859)
Cash and cash equivalents at the beginning of the year	1,464	1,311	1,009	262	3,128
Cash and cash equivalents at the end of the year	1,311	1,009	262	3,128	269

- Fixed Assets £2.5m investment in 55 hectares of new land bringing total freehold land to 296 hectares, most of new land will be planted in 2023/2024
- Inventories Excellent harvest converted to stock
- Financing additional financing secured new PNC facility increased from existing £10.5 million 5-year asset-based lending facilities by an additional £6 million to provide the Company with a total £16.5 million asset-based lending facilities.

The New PNC facilities have been made available to the Company for a minimum period of 5 years to 12 August 2027

Guidance/targets for 2023

REVENUE +25%

EBITDA CLOSE TO BREAKEVEN

CAPEX £1M



O3
CONCLUSIONS AND
OUTLOOK

2022: Great Progress

FINANCIAL HIGHLIGHTS

- Sustained YOY revenue growth across all channels
- Gross margin up 330 basis points due to improvement in price/mix

OPERATIONAL HIGHLIGHTS

- Exceptional harvest resulting in wines of excellent quality
- Further land acquisition to support long-term growth ambitions
- Record number of awards, medals and trophies at international competitions
- Launch of new luxury 'Fifty-One Degrees North' England's most exclusive sparkling wine

COMMERCIAL HIGHLIGHTS

- Strong growth in the UK trade with newly establish distribution in premium hotels and restaurants
- Continued expansion with distribution in 30 international markets
- Ongoing investment in digital and expansion of customer experiences and facilities
- Gusbourne is England's most traded English wine on the Liv-ex fine wine market





2023: Another Exciting Year Ahead

KEY FINANCIAL PRIORITIES

- Continue revenue growth through increased volume and improvements in price and mix
- Approach EBITDA breakeven point

KEY OPERATIONAL PRIORITIES

- Introduction of a suite of new and exciting wines to further develop the portfolio, enhance the Gusbourne brand and support positioning
- Launch of the 2nd vintage of Fifty One Degrees North in the UK and wider internationally

KEY COMMERCIAL PRIORITIES

- Optimisation of the new corporate team to deliver significant growth in previously untapped sales channel
- Establish Gusbourne within the fine wine/private client market
- Further export expansion with distribution already secured in China, Taiwan and Belgium
- Development of the Nest facilities and enhancement of the experience programme to enable us to welcome more visitors to Gusbourne during 2023

04

APPENDIX

Consolidated P&L – Years ended 31 December – 5 year summary

	2018	2019	2020	2021	2022
	£'000	£'000	£'000	£'000	£'000
UK Trade	827	934	721	1,997	3,058
International	179	292	634	781	1,391
Direct to Consumer (DTC)	144	299	586	1,016	1,185
Net wine sales	1,150	1,525	1,941	3,795	5,634
Tour and related income (DTC)	43	71	90	309	525
Other Income	68	57	78	87	84
Net revenue	1,261	1,653	2,109	4,191	6,243
Cost of sales	(560)	(735)	(879)	(1,847)	(2,546)
Gross profit	701	918	1,230	2,344	3,697
Sales and marketing expenses	(914)	(1,389)	(1,478)	(2,460)	(3,479)
Administration expenses **	(694)	(814)	(1,073)	(1,336)	(1,349)
Adjusted EBITDA Loss***	(907)	(1,285)	(1,321)	(1,452)	(1,131)
Fair value movement in biological produce	125	(172)	(221)	(704)	(239)
Exceptional costs****	-	-	-	-	(132)
EBITDA****	(782)	(1,457)	(1,542)	(2,156)	(1,502)
Depreciation and Amortisation	(638)	(699)	(647)	(600)	(601)
Finance expenses	(347)	(445)	(877)	(817)	(496)
Loss before tax	(1,767)	(2,601)	(3,066)	(3,573)	(2,599)
Tax expense	-	-	-	-	74
Total comprehensive loss for the year	(1,767)	(2,601)	(3,066)	(3,573)	(2,525)
Net revenue annual growth %	26.4%	31.1%	27.6%	98.7%	49.0%
Net revenue 5 year CAGR		30.7%	34.8%	45.6%	44.3%
Gross profit %	55.6%	55.5%	58.3%	55.9%	59.2%

GUSBOURNE 2023

^{**} Excluding depreciation

^{**} Adjusted EBITDA means loss from operations before fair value movement in biological produce, interest, tax, depreciation and amortization

^{****} Exceptional costs comprise abortive capital expenditure

^{*****} EBITDA means loss from operations before interest, tax, depreciation and amortisation.

Consolidated Balance Sheet – Years ended 31 December – 5 year summary

£'000	2018	2019	2020	2021	2022
Assets					
Freehold land and buildings	6,488	6,383	6,263	6,134	7,830
Right of use assets**	-	2,068	2,022	1,976	1,930
Vineyards	3,289	3,144	3,004	2,858	2,712
Plant, machinery and other equipment	1,757	1,636	1,504	1,375	1,726
Other receivables	97	90	38	32	16
Total non current assets	11,631	13,321	12,831	12,375	14,214
	F 000	7.467	0.705	10.670	10 71 4
Inventories	5,282	7,463	9,325	10,638	12,314
Trade and other receivables	496	707	869	1,275	1,581
Trade and other payables	(483)	(752)	(769)	(1,118)	(1,714)
Working capital	5,295	7,418	9,425	10,795	12,180
Total operating assets	16,926	20,739	22,256	23,170	26,394
	13,323		,_ `	_0,	
Cash	1,311	1,009	262	3,128	267
Goodwill	1,007	1,007	1,007	1,007	1,007
	10.044	00.755	07.505	07.705	07.660
Total assets*	19,244	22,755	23,525	27,305	27,669
Debt					
PNC Business Credit (Asset finance facilities)	_	-	6,613	9,326	12,312
Other bank debt	2,173	2,058	-	-	-
Deep discount bonds	2,761	3,001	5,132	-	-
Short term debt	-	3,379	544	-	-
Lease liabilites**	-	2,123	2,108	2,094	2,078
Total debt	4,934	10,561	14,397	11,420	14,390
Equity	14,310	12,194	9,128	15,885	13,279
Total liabilities	10.04.4	00 777		27,305	
	19,244	22,755	23,525	*) / //\L	27,669

Net of trade and other payables

per IFRS 16

Consolidated Cash Flow – Years ended 31 December – 5 year summary

£'000	2018	2019	2020	2021	2022
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GUSBOURNE 2023

OUR CLASSIC SPARKLING WINES





This classic blend of Chardonnay,
Pinot Noir and Pinot Meunier is
our best-selling wine and the most robust
expression of who we are.

Available via all sales channels. Half-bottles released for the first time in 2023.

GUSBOURNE 2023



BRUT ROSÉ - £55

Comprised of a blend of Chardonnay, Pinot Noir and Pinot Meunier,

our distinctive Rosé is a direct reflection of English summer.

Available via all sales channels.









BLANC DE BLANCS - £65

Receiving extensive ageing in bottle, this 100% Chardonnay is the purest expression of our unique soils and an elegant example of this classic style.

Available via all sales channels.

BLANC DE NOIRS - £65

Characteristically deep and complex, rich and powerful, this wine is made using carefully selected parcels of just Pinot Noir.

Available via all sales channels.

OUR LIMITED-EDITION SPARKLING WINES



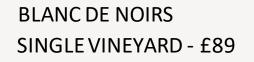
BLANC DE BLANCS SINGLE VINEYARD - £89

Our single-vineyard Blanc de Blancs from Boot Hill vineyard in Kent highlights the specific terroir potential of our vineyards.

Available via all sales channels, but strictly allocated and controlled.







Our single-vineyard Blanc de Noirs from Heartbreak vineyard in Kent highlights the terroir potential of our vineyards.

Available via all sales channels, but strictly allocated and controlled.





Our single-vineyard Blanc de Blancs from Selhurst Park vineyard in West Sussex highlights the specific terroir potential of our vineyards.

Available via all sales channels, but strictly allocated and controlled.



BLANC DE MEUNIERS SINGLE VINEYARD - £89

Our single-vineyard Blanc de Meuniers from Down Field vineyard in West Sussex highlights the terroir potential of our vineyards.

Available via all sales channels, but strictly allocated and controlled.

OUR LIMITED-EDITION SPARKLING WINES



Z 00 60 O GUSBOURNE GUSBOURNE

BRUT RESERVE LATE DISGORGED - £99

In exceptional years we hold Our Oak Barrel Aged Blanc de Blancs is a oneback a small quantity of wine for extended lees ageing.

Available via all sales channels, but strictly allocated and controlled.

VINTAGE ENGLISH SPARKLING WINE \mathbb{Z} 02 \supset \bigcirc 60 $\stackrel{\sim}{\supset}$ O GUSBOURNE GUSBOURNE

BLANC DE BLANCS LATE DISGORGED AND CORK AGED -£99

In exceptional years we hold back a small quantity of wine for extended lees ageing.

Available via all sales channels, but strictly allocated and controlled.



FIFTY ONE DEGREES NORTH - £195

Our super-premium prestige sparkling wine, that sets the benchmark for English Sparkling wine.

Available via all sales channels, but strictly allocated and controlled.

BLANC DE BLANCS OAK BARREL AGED - £79

off limited-edition.

Available via DTC only.

OUR RETAIL AND PARTNERSHIP SPARKLING WINES









EXCLUSIVE RELEASE - £39.99

A classic blend of Chardonnay,
Pinot Noir and Pinot Meunier grown entirely
in our own vineyards.

Produced exclusively for Waitrose.

EXCLUSIVE RELEASE ROSÉ - £44.99

A classic blend of Chardonnay,
Pinot Noir and Pinot Meunier grown entirely
in our own vineyards.

Produced exclusively for Waitrose.

LIMITED RELEASE

A classic blend of Chardonnay,
Pinot Noir and Pinot Meunier grown entirely in
our own vineyards.

Produced for Ocado and Cunard.

THE ROYAL COLLECTION

Our current partnerships include providing wine to the The Royal Collection and Fortnum & Mason.

OUR STILL WINES









ENGLISH ROSÉ - £25

A singe-vineyard Rosé made from Pinot Noir and Pinot Meunier from Cherry Garden vineyard.

Available via all sales channels, but strictly allocated and controlled.

PINOT MEUNIER - £25

A single-vineyard Pinot Meunier from Mill Hill East vineyard.

Available via DTC only.

CHARDONNAY RS180 - £35

A half-bottle pudding wine made using single-vineyard expressive Chardonnay 809 from Bottom Camp vineyard.

Available via DTC only.

CHARDONNAY WILD FERMENT - £35

A single-vineyard Chardonnay from Commanders vineyard. One of our Winemakers' Edition experimental wines.

Available via DTC only.

OUR STILL WINES









CHARDONNAY GUINEVERE - £35

Our single-vineyard, barrel fermented Chardonnay from Boot Hill vineyard.

Available via all sales channels, but strictly allocated and controlled.

PINOT NOIR - £35

Our single-vineyard, barrel fermented Pinot Noir from Boot Hill vineyard.

Available via all sales channels, but strictly allocated and controlled.

CHARDONNAY BARREL SELECTION - £55

Carefully identified barrels of our Chardonnay Guinevere that show superior flavour profiles.

Available via all sales channels, but strictly allocated and controlled.

PINOT NOIR BARREL SELECTION - £55

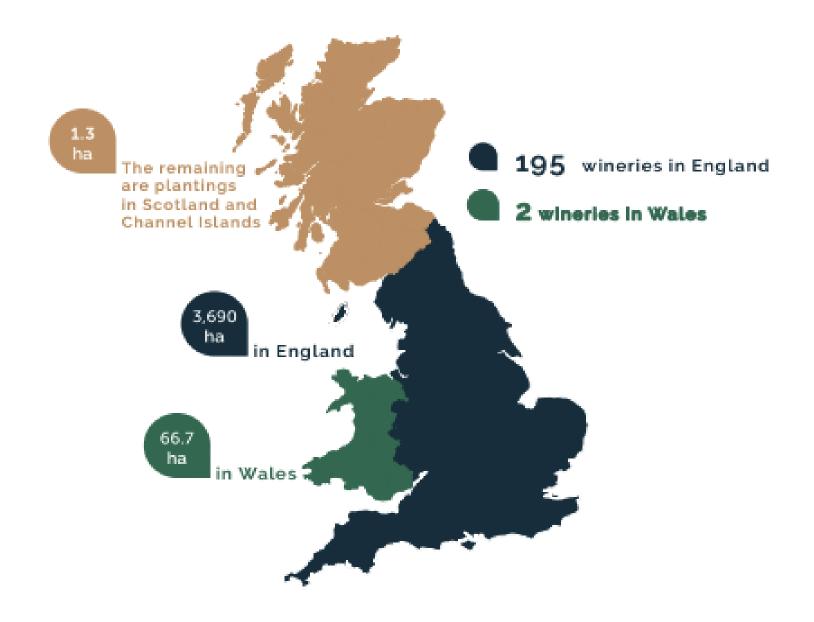
Carefully identified barrels of our Pinot Noir that show superior flavour profiles.

Available via all sales channels, but strictly allocated and controlled.

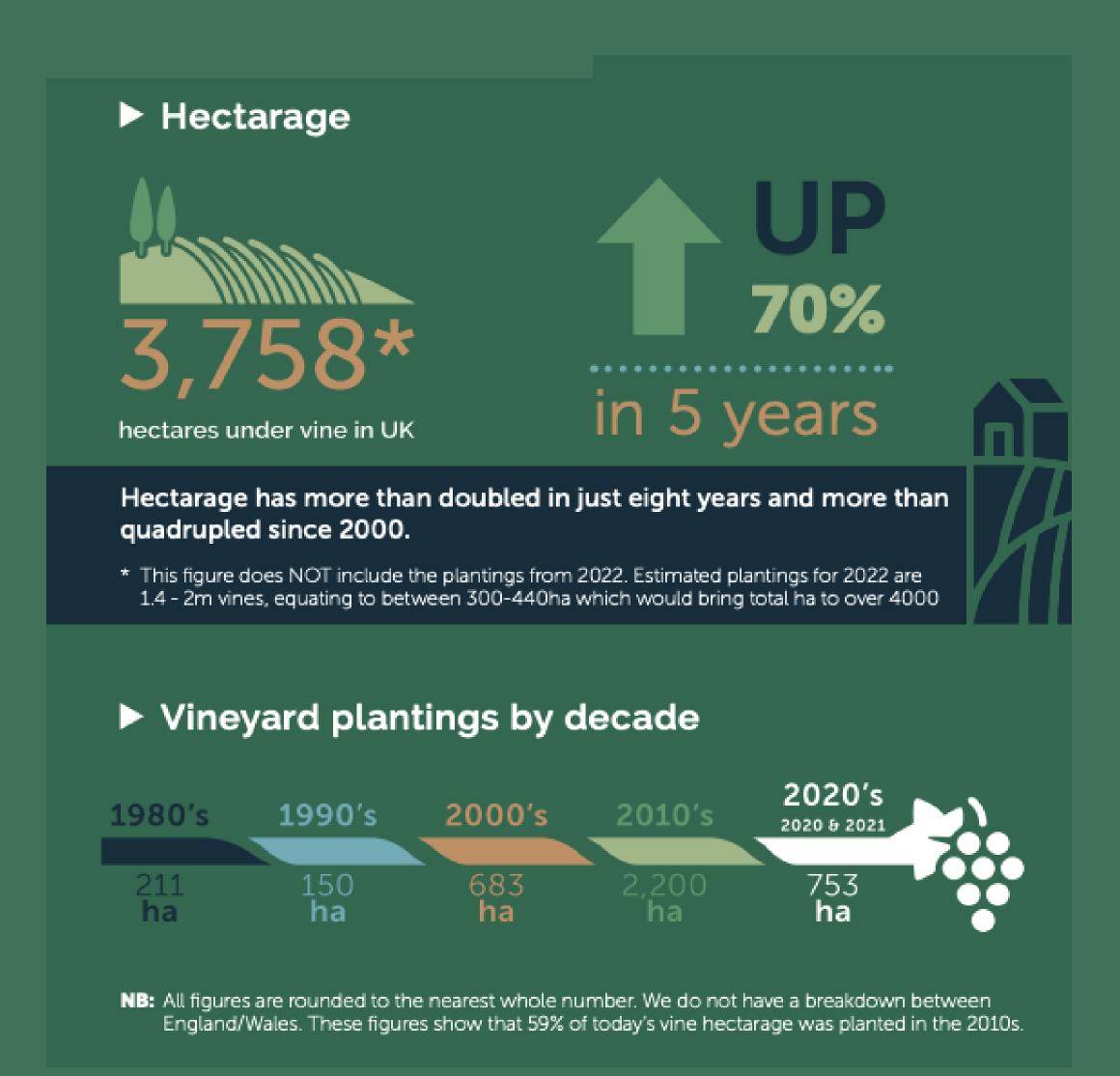
Planting & Production

► Vineyards & Wineries (in 2022)





Hectarage & Plantings





GUSBOURNE