

GUSBOURNE 2023

GUSBOURNE

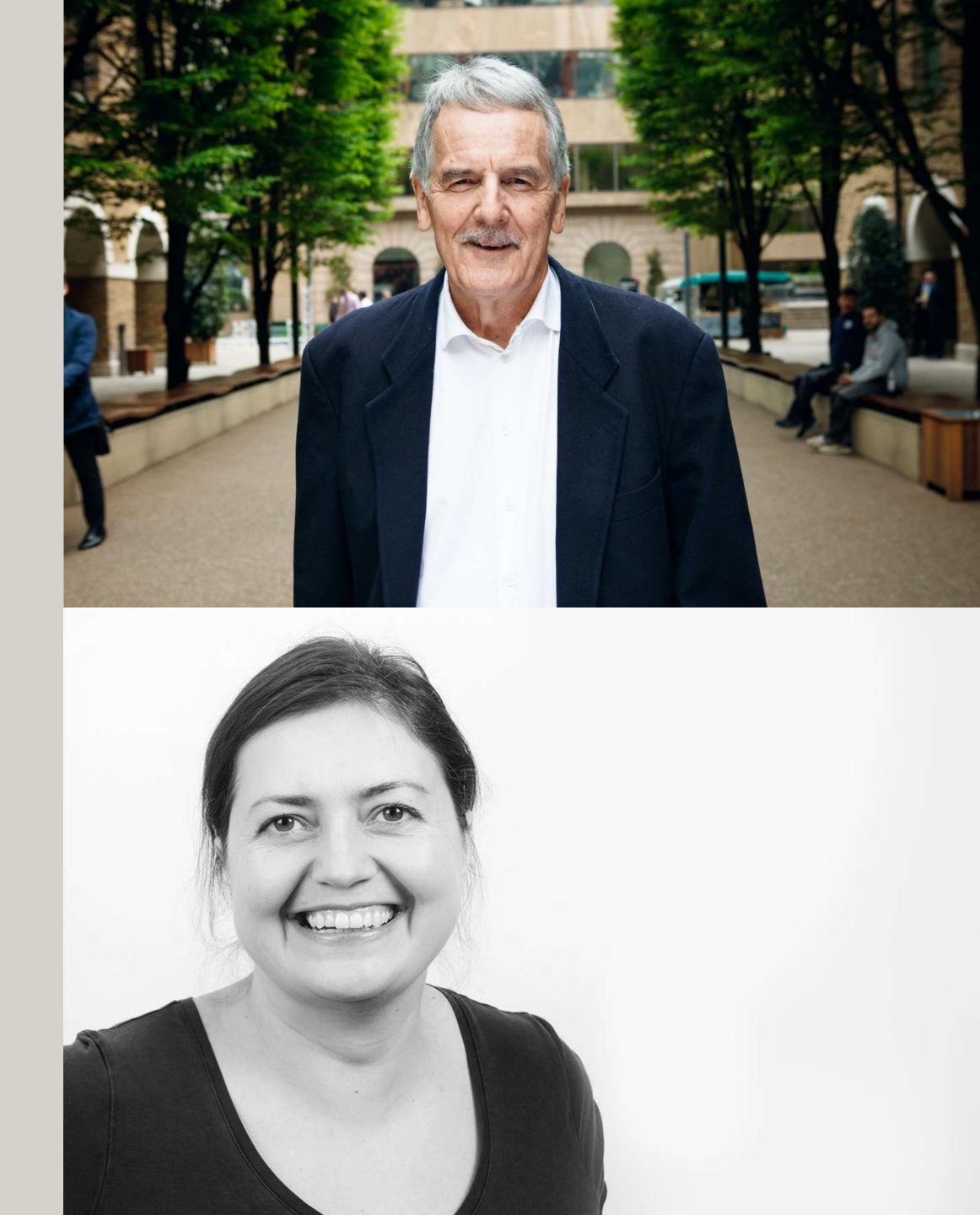
Strong UK wine sales growth in H1 of 24% INTERIM RESULTS FOR THE PERIOD ENDED 30 JUNE 2023

Our vision is simple. Through craftsmanship, respect for nature and uncompromising attention to detail we strive to create England's finest and most celebrated wines



Agenda

- CEO: Highlights and Strategy Update
- CFO: Financial Review
- CEO: Conclusions and Outlook



GUSBOURNE 2023

01 HIGHLIGHTS AND STRATEGY UPDATE

2023 Summary: Continued Progress

FINANCIAL HIGHLIGHTS

- Net revenue up by 12% to £3.4m reflecting continued sales growth across UK Trade and DTC
- Gross margin improved to 68.3% (2022: 59.9%)

OPERATIONAL HIGHLIGHTS

- Refurb of the Nest to increase visitor capacity
- Appointment of new Chief Wine Maker
- Critically acclaimed launch of new vintage luxury 'Fifty One Degrees North' – England's most exclusive sparkling wine
- Continued global expansion with distribution in 33 international markets
- Record number of awards, medals and trophies at international competitions



The English wine market: Dynamic

BOTTLES SOLD 8m in 2022*

*Source: Wine GB 2023 report PRODUCT SPLIT 68% Sparkling 32% Still

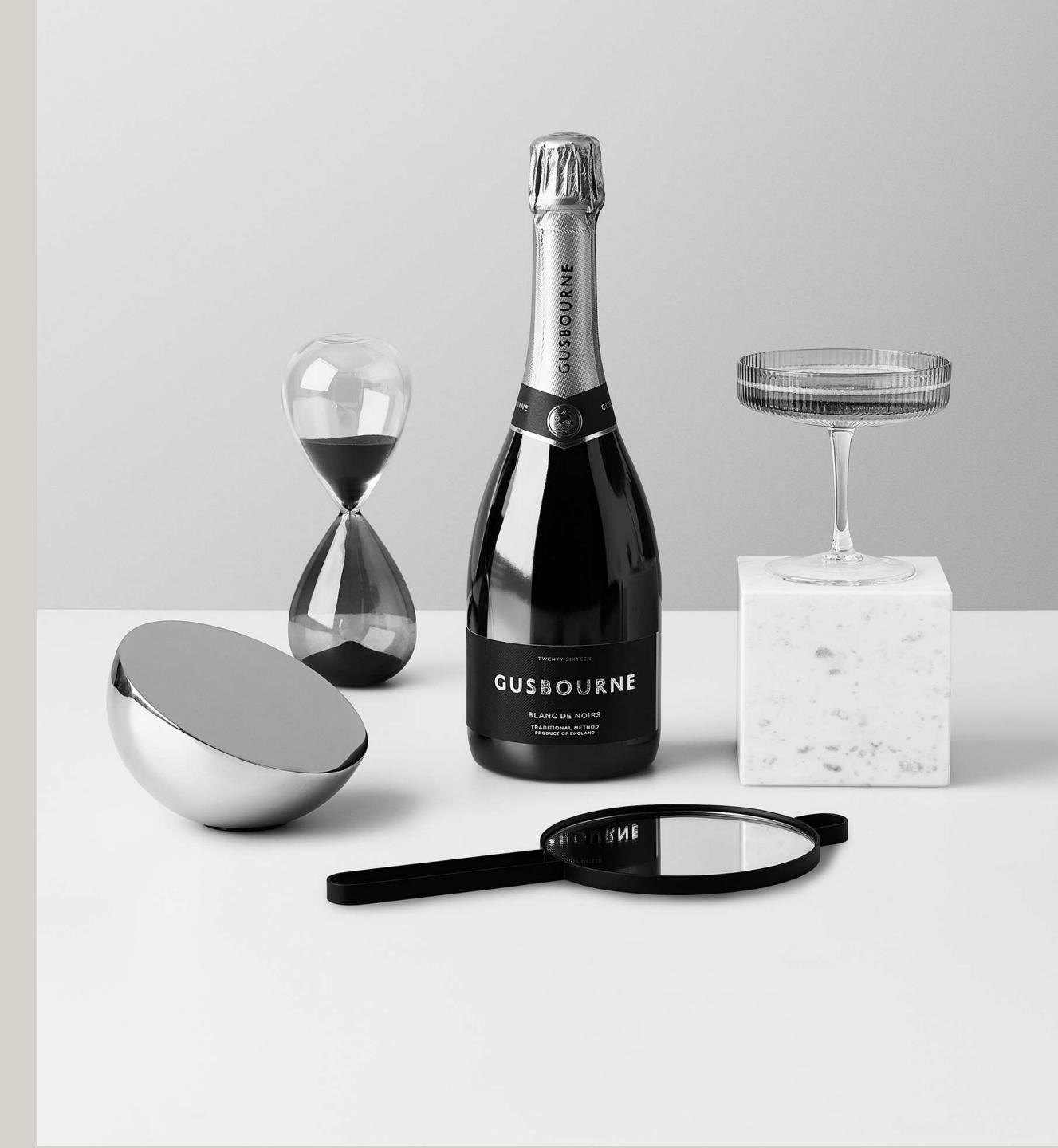
PRODUCTION +130% in the last 5 years



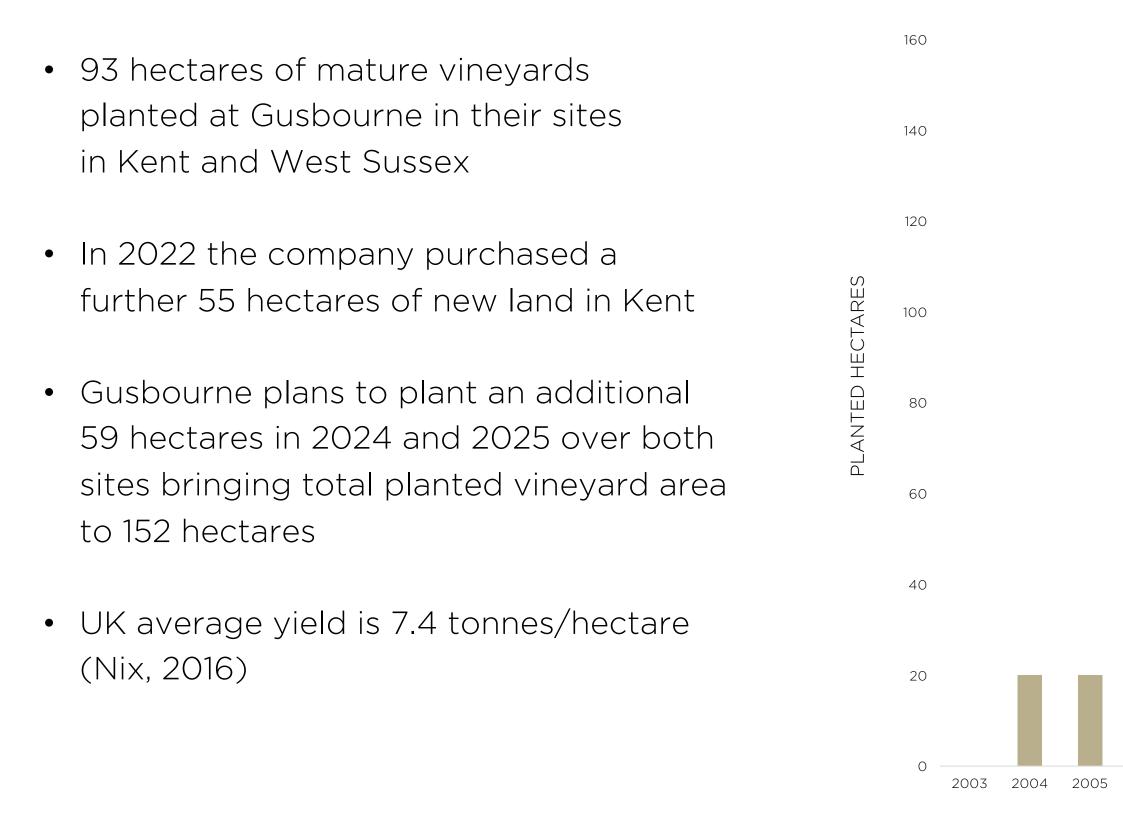
Strategic Priorities

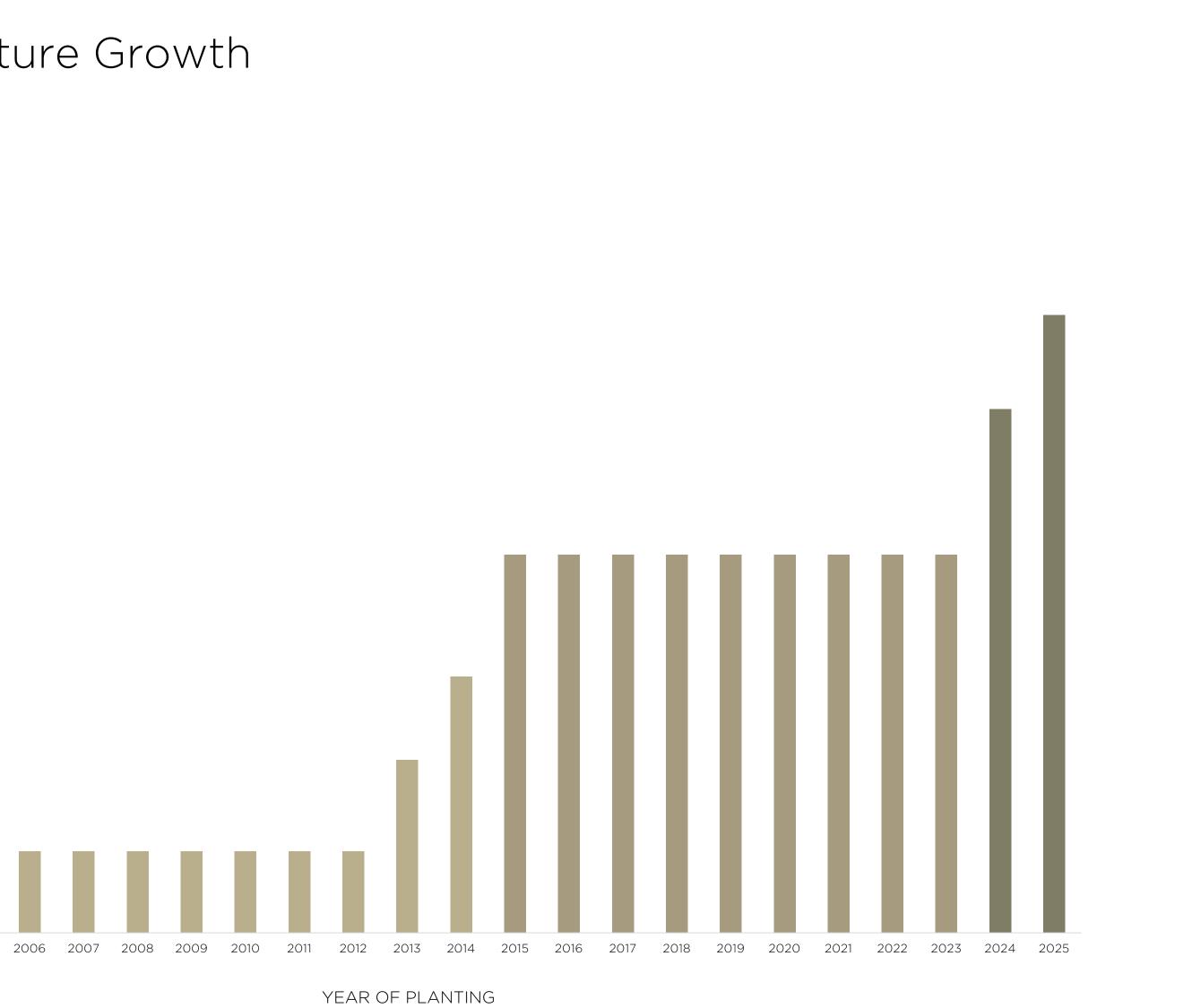
- Growth and development of Gusbourne luxury brand status
- Develop strong direct relationships with customers
- Careful expansion of international distribution

GUSBOURNE 2023



Significant Increase In Land, Underpinning Future Growth





8

Ongoing Enhancement Of Product Range



FIFTY ONE DEGREES NORTH £195 RRP

Second vintage launched in September 2023

Created to represent the pinnacle of English winemaking

Launch of inaugural 2014 vintage in September 2022 led to the product selling out in 9-months

The 2014 vintage received critical acclaim with extensive PR in luxury media supporting the exclusive retail listing with Fortnum & Mason



SINGLE VINEYARD RANGE £89 RRP

Launched in June 2023

A series of exceptional and expressive single vineyard wines produced each year to demonstrate depth of Gusbourne's high quality vineyards

Sold via DTC and to the trade to leverage sales of Gusbourne's core range



ENGLISH ROSÉ £25 RRP

Launched in April 2023

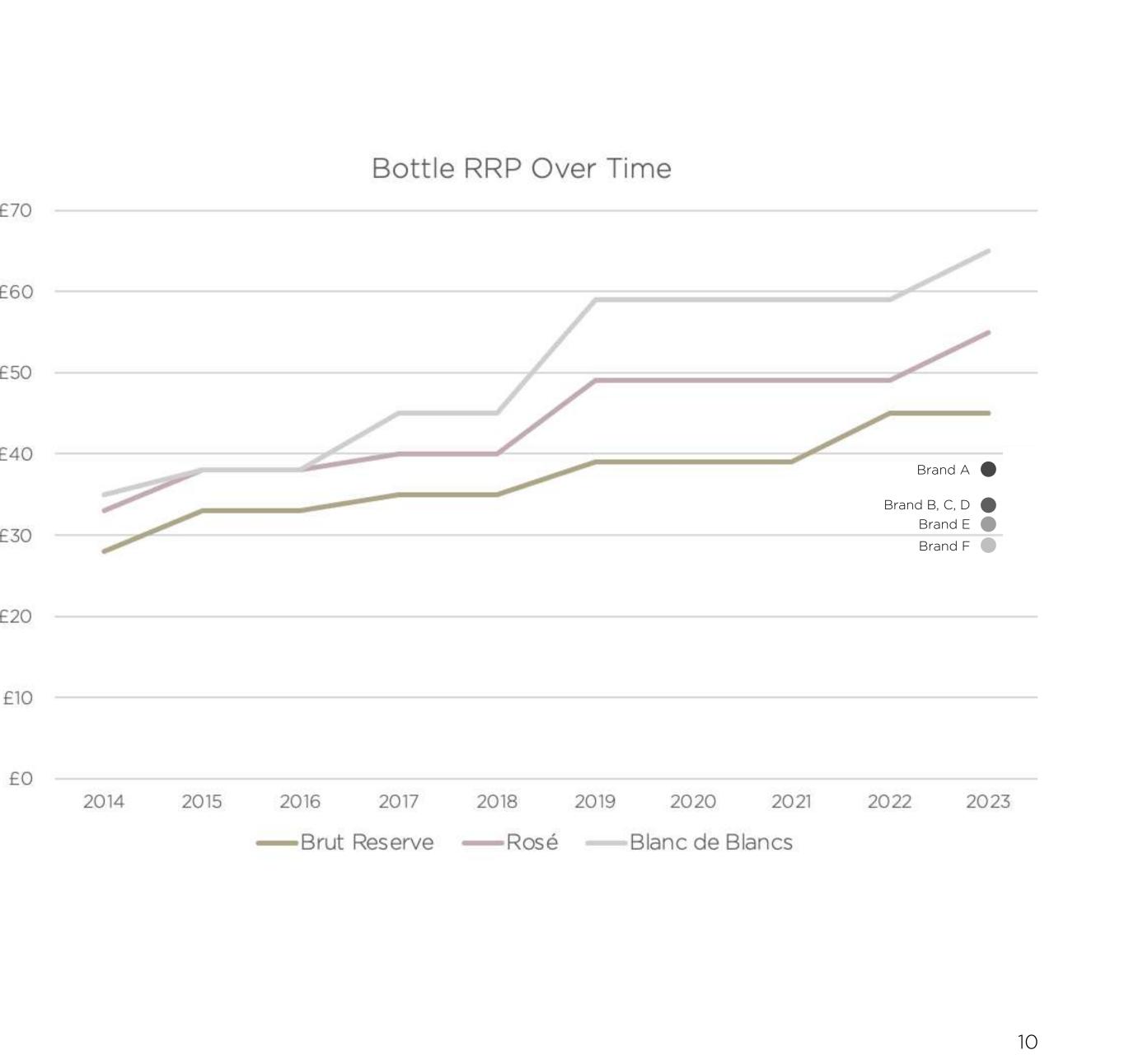
A single-vineyard still rosé made from Pinot Noir and Pinot Meunier

Modern, sleek and stylish design to challenge higher-end Provence style rosé

Positioned alongside leading global rosé brands (Whispering Angel, Mirabeau, Miraval)

Pricing Over Time

		£70	
•	We use price as a differentiator and aim for our RRPs to be the highest in the category to maintain our	£60	
	premium positioning	£50	
•	Introducing new products enhances our brand proposition and suitable line	£40	e
	extensions fill gaps in our range.	£30	
•	We offer preferential prices to our members, but have a pricing policy that	£20	-
	prioritises full price	£10	-



Most Successful Awards

Over 350 awards at International wine competitions

A Best in Show award for Blanc de Blancs at the Decanter World Wine Awards 2023

Four trophies, including Top Still Wine as well as retaining Estate Winery of the Year and Best Chardonnay for the third year running at the Wine GB Awards 2023

Six further medals, including gold, at the Decanter World Wine Awards 2023

Eleven medals, including 5 gold at the Wine GB Awards 2023

Five gold medals at the Champagne and Sparkling Wine World Championships 2023

Exclusive partner for The Royal Collection Coronation and Platinum Jubilee wines

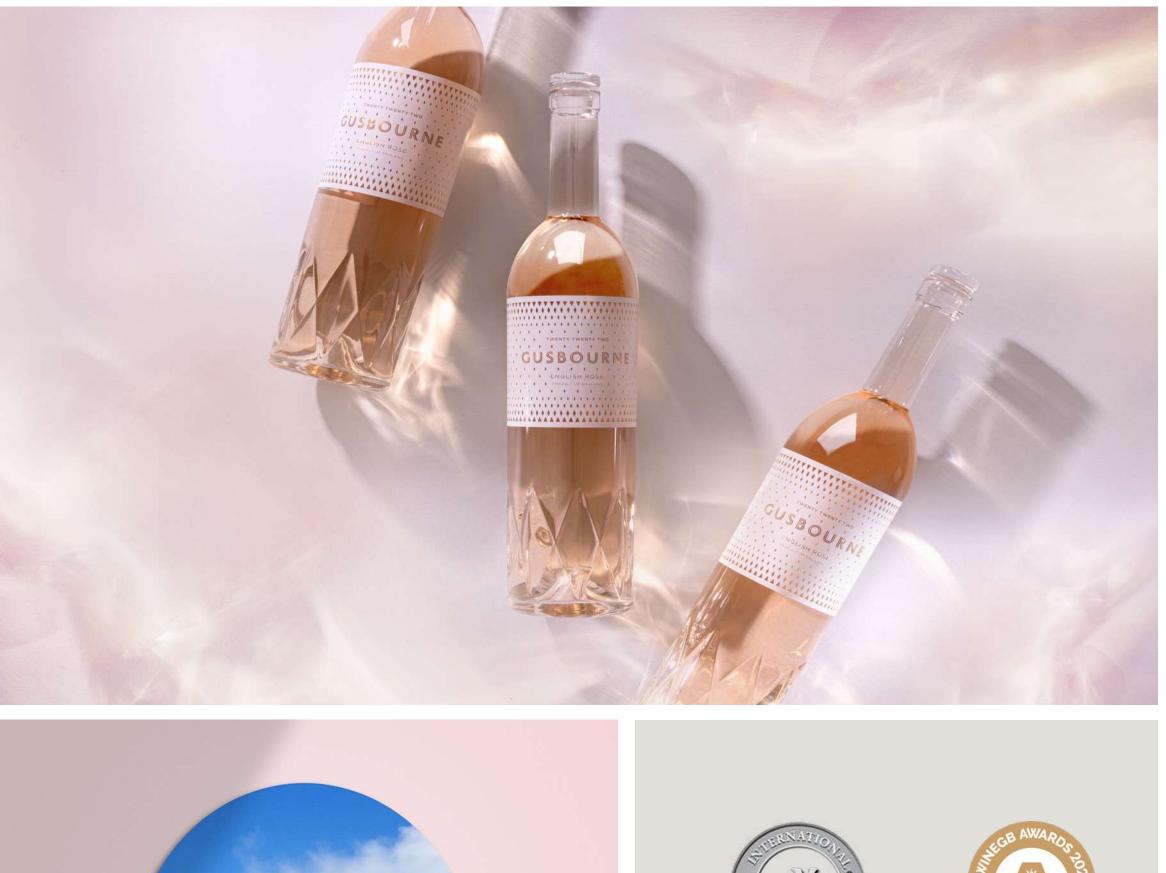
Served at Buckingham Palace , Sandringham, Highgrove and Windsor Castle for Royal events and state banquets during 2023

Judges' Selection, Platinum and Gold awards at the Texsom Awards 2023 in the USA

Only ever English winner of the IWC China Sparkling Wine of the Year in 2019

Best UK Cellar Door at the Decanter Retail Awards 2023

Awarded Top Winery of the Year Great Britain, by The Real Review for 2023





35

medals won in 2023 international wine competitions alone, Including 20 gold, best in show and platinum trophies







Decanter





Strong Growth Across DTC and UK Trade; International recovery in Q2

UK

UK Trade sales grew by 25% to £1.7m

UK Trade sales represent 50% (2022: 45%) of net revenue

The Company has established new trade accounts across premium hotels and restaurants

INTERNATIONAL

International sales declined by 7% to £0.7m and accounted for 22% of total net revenue (2022: 27%)

Gusbourne is now distributed to 33 countries around the world

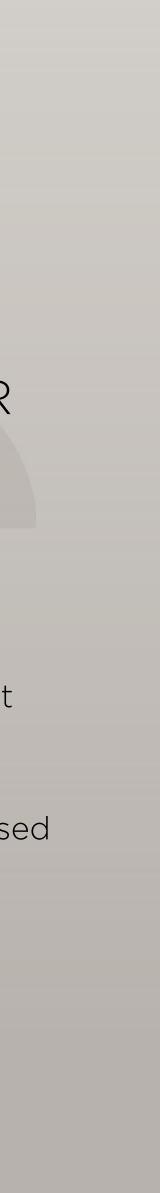
trading

Weak performance in Q1 due to excess inventory in the channel. Q2 improved

DIRECT TO CONSUMER (DTC)

DTC net revenue grew by 10% to £0.9m driven by online sales and cellar door operations in Kent, representing 27% (2022: 28%) of net revenue for the year

Revenues from Experiences decreased by 11% compared to 2022





Sustained DTC Growth

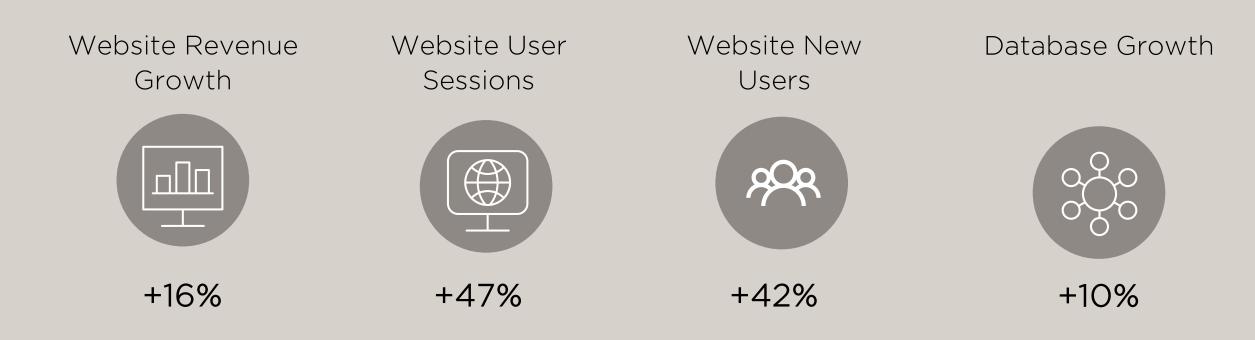
ONLINE

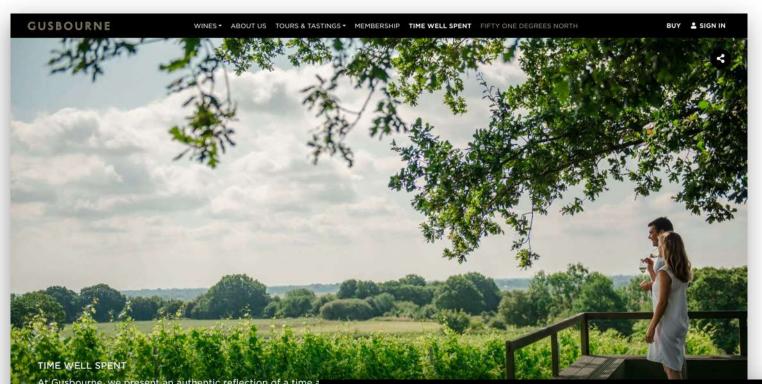
Ongoing investment, leveraging new digital channels to engage relevant audiences with rich content created in-house. Choosing platforms that get Gusbourne closer to a considered, high value audience

Focussing media spend in new channels on building awareness, engaging during consideration and following with higher conversion channels like paid search. Accumulating a relevant audience pool for conversion focussed mid-late Q4. Pulling back on less efficient activity like generics in paid search, and redirecting spend to more engaging upper funnel activity across

Optimisations in e-commerce merchandising, facilitating consumer confidence and value building to experience/tour and bottle purchases.

Digital developments were designed to add value, improve navigation and user journey





DISPLAYING: ALL ARTICLES	
OUR WINES	A
	2
	-
SPOTLIGHT ON: CHARDONNAY	E

Delve back in time and discover how Guinevere ha evolved over the past seven vintages with our vertical tasting case

GUINEVERE





TWENTY TWENTY TWO ENGLISH ROSÉ

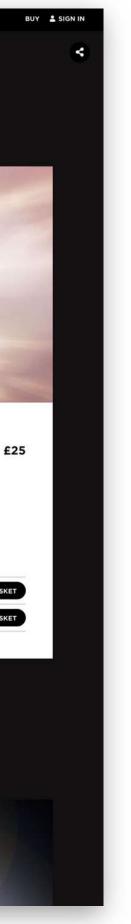
edly decadent and delicious, our Engli Rosé is a wine for pure pleasure. Laden with nouth-watering flavours of sun-warmed rries and citrus, it transports you to the eady days of a perfect English summer. It's

IND OUT MORE

BOTTLE	SELECT *	ADD TO BASKET	
CASE (6)	SELECT *	ADD TO BASKET	

SPARKLING WINES Explore our collection of award-winning sparkling wines Enjoy free delivery to the UK mainland.





Sustained DTC Growth

THE NEST

Gusbourne welcomed just under 6,000 visitors to The Nest in H1 2023 (14% up YOY), Gusbourne's cellar door operation in Kent

Our average visitor buys 1.2 bottle of wine, with an average bottle per visitor uplift of 6% compared to H1 2022

We have a broader range of experiences available, with price stretch widening to £30 - £155 for our regular events, supplemented by Michelin-star restaurant pop-ups and other special events with highest prices of £225 per person

Our average occupancy rate for H1 was 65%, with two new tasting rooms and a new outdoor covered space providing new opportunities to enhance guest experiences





Sales Growth

Corporate Sales doubled

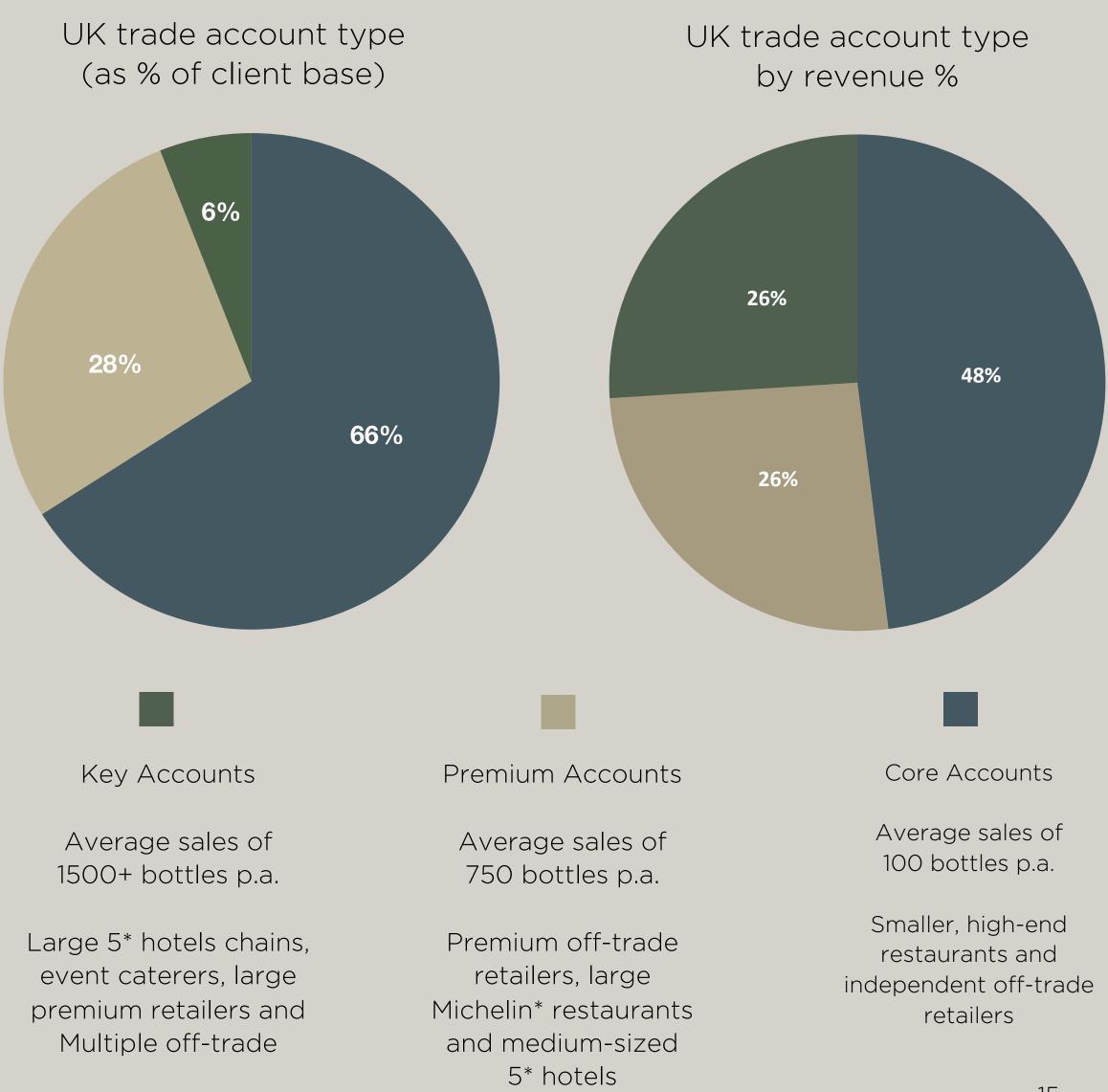
Specific focus on F&B accounts that can deliver significant volumes. Key accounts in 2023 include:

- Joined the Walpole luxury brand network
- New partnership with Pride of Britain hotels driving new listings in 5* hotels across the UK
- Group listing with Edwardian hotels
- Group listings with Champneys's Health Resorts
- New listing in London luxury hotels, including One Mayfair

Introduced new Exclusive Release Rose for existing strong Waitrose relationship



Client Concentration





International Expansion

AMERICAS

Strong growth driven by expansion of key state/city strategy

Introduction of market manager planned to drive further growth

Pushing into Brazil and Caribbean

SCANDINAVIA

Norway Gusbourne's most significant market, additional listings for Blanc de Noir and Brut Rose for Q4

Increased sales support investment provided to drive wider consumer awareness

Successful Norwegian model to be rolled out to other Scandinavian markets

ASIA PACIFIC

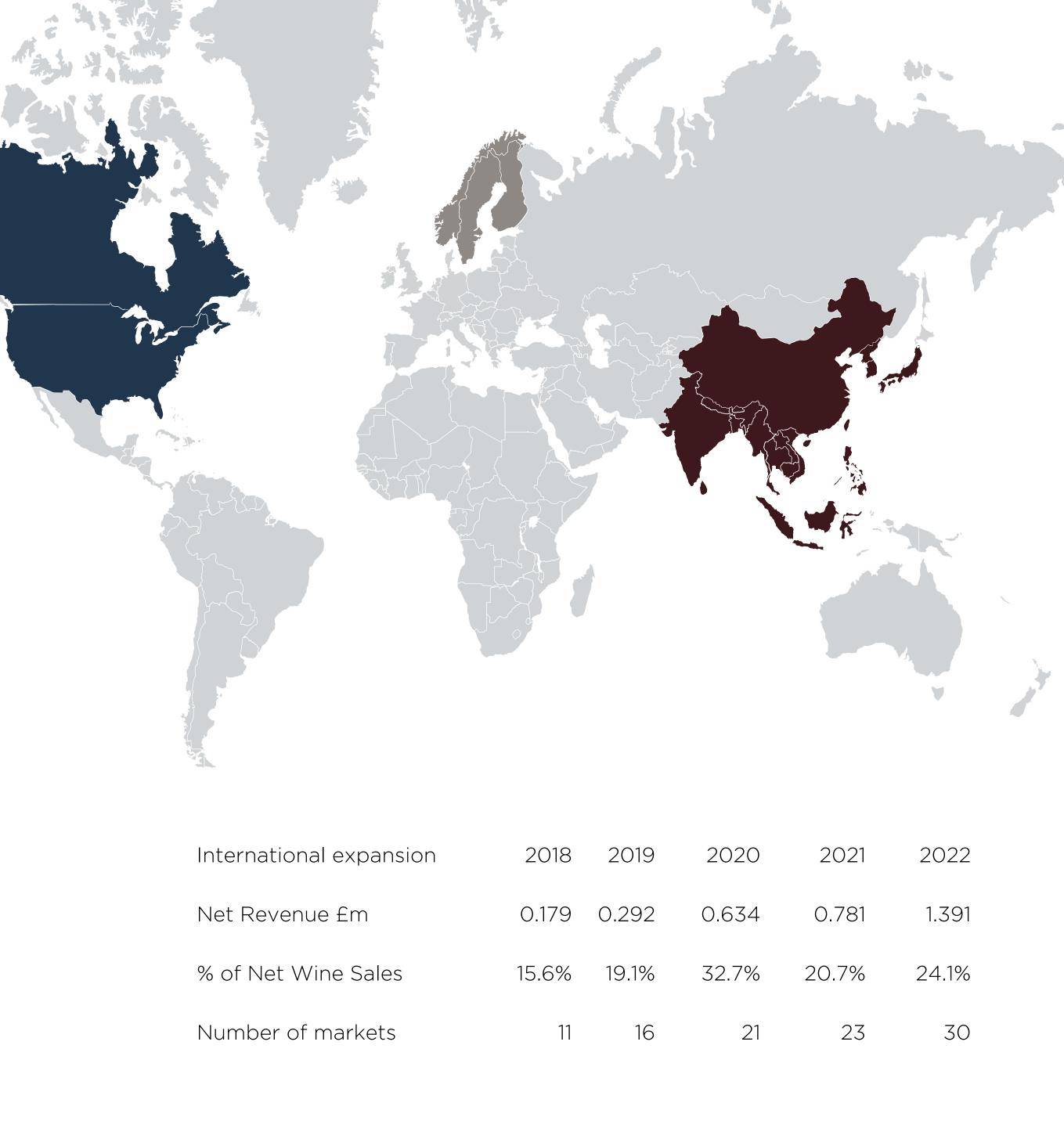
Significant investment in marketing communications undertaken to generate awareness and brand building during 2022

Launch of 51 DN in 3 key Asian markets

First orders shipped in China

REST OF WORLD

Key international cities focused strategy working - Brussels and Istanbul added



International expansion	2018	2019	2020	2021	202
Net Revenue £m	0.179	0.292	0.634	0.781	1.39
% of Net Wine Sales	15.6%	19.1%	32.7%	20.7%	24.1
Number of markets	11	16	21	23	3

D2 FINANCIAL REVIEW

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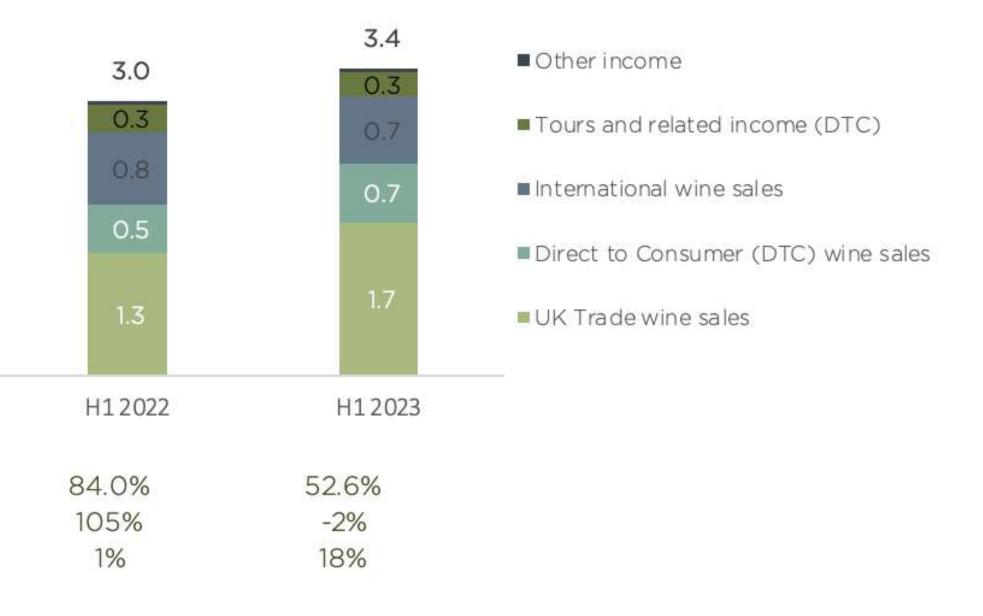
Revenue Growth

1.4

	0.9 0.4 0.4 8.2	0.1 0.3 0.4 0.6
	H12020	H12021
CAGR (2yr) Volume Growth (bottles) Average price change	44.0% 15% -45%	35.0% 57% -5%

- Strong revenue growth across UK Wine sales
- 5YR CAGR 51%

Revenue by Channel (£m)





P&L Summary

UK wine sales Export wine sales Wine sales Other Income Net revenue

Gross profit Gross profit %

Sales & marketing expenses to sales ratio Administration expenses to sales ratio

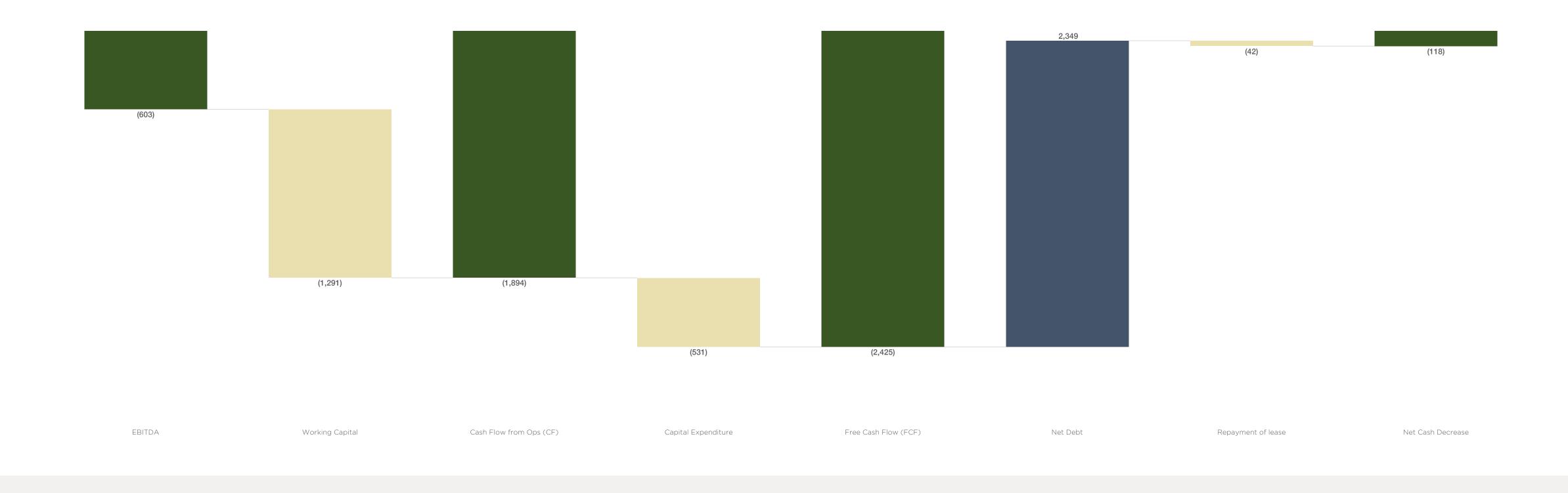
Adjusted EBITDA (loss)/profit* Adj EBITDA %

EBITDA EBITDA %

- Adjusted EBITDA loss from operations before fair value movement in biological produce, interest, tax, depreciation and amortisation
- EBITDA loss from operations before interest, tax, depreciation and amortisation.

H12022	H12023	Variance
£m	£m	%
1.9	2.3	24%
8. 0	0.7	-7%
2.7	3.1	15%
0.3	0.3	- 11%
3.0	3.4	12%
1.8	2.3	28%
59.9%	68.3%	8.3%
-60%	-56%	4 %
-23%	-30%	-6%
(0.7)	(0.6)	- 17 %
-23%	- 17 %	6%
(0.9)	(0.6)	-34%
-30%	- 18 %	12%

2023 Key Cash Flow Movements



- Working capital investment mainly inventory to support long-term growth
- Capex further development at our cellar door operation, The Nest
- Increased net debt supported by PNC facility



Key Balance Sheet Items

£'000	30-Ju
Fixed Assets	13
Inventories & biological assets Trade and other receivables Trade and other payables Working capital	(1,
Cash	
PNC Business Credit (Asset finance facilities) Lease liabilites Total debt	(10 , (2, (12,
Net Assets	14
Share Capital & Reserves Retained Earnings Equity	33 (18) 14

- Fixed Assets £0.8m right of use lease capitalized,£0.4m capex (including further Nest development), less £0.3m depreciation
- Inventories & biological assets Wine in tank and bottles and grapes currently being harvested
- Financing PNC £16.5 million asset-based lending facility to August 2027

ın-22	31-Dec-22	30-Jun-23	Change
3,404	15,221	16,151	930
11,179	12,579	13,696	1,117
1,851 ,309)	1,291 (1,500)	1,8 <i>1</i> 8 (1,795)	527 (295)
11,721	12,370	13,719	1,349
1,768	269	151	(118)
,294)	(12,373)	(15,212)	(2,839)
,070) ,364)	(2,078) (14,451)	(2,840) (18,052)	(762) (3,601)
4 ,529	13,409	11,969	(1,440)
3,298 ,769)	33,329 (19,920)	33,329 (21,360)	-
4,529	13,409	11,969	(1,440)

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Guidance/targets for FY2023

REVENUE c.20%

NARROWING OF EBITDA LOSSES

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TWENTY TWENTY

GUSBOURNE

PINOT MEUNIER MILL HILL EAST VINEYARD PRODUCT OF ENGLAND



GUSBOURNE 2023



2023: Solid Progress

FINANCIAL HIGHLIGHTS

- Sustained YOY revenue growth
- Gross margin up 840 basis points due to improvement in price/mix

OPERATIONAL HIGHLIGHTS

- Encouraging growing season
- Recent land acquisition to support long-term growth ambitions
- Record number of awards, medals and trophies at international competitions
- Launch of new vintage of luxury 'Fifty-One Degrees North' England's most exclusive sparkling wine and other important new products

COMMERCIAL HIGHLIGHTS

- Strong growth in the UK trade with newly establish distribution in premium hotels and restaurants
- Continued expansion with distribution in 33 international markets
- Ongoing investment in digital and expansion of customer experiences and facilities
- Gusbourne is England's most traded English wine on the Liv-ex fine wine market GUSBOURNE 2023





2023: Another Exciting Year Ahead

KEY FINANCIAL PRIORITIES

- Continue revenue growth through increased volume and improvements in price and mix
- Approach EBITDA breakeven point

KEY OPERATIONAL PRIORITIES

- Introduction of a suite of new and exciting wines to further develop the portfolio, enhance the Gusbourne brand and support positioning
- Launch of the 2nd vintage of Fifty One Degrees North in the UK and wider internationally

KEY COMMERCIAL PRIORITIES

- Optimisation of the new corporate team to deliver significant growth in previously untapped sales channel
- Establish Gusbourne within the fine wine/private client market
- Further export expansion with distribution already secured in China, Taiwan and Belgium
- Development of the Nest facilities and enhancement of the experience programme to enable us to welcome more visitors to Gusbourne during 2023

GUSBOURNE 2023



Consolidated P&L – six months ended 30 June – 5 year summary

UK Trade Direct to Consumer (DTC) UK Net wine sales International Net wine sales Tour and related income (DTC Other Income * Net revenue* Cost of sales **Gross profit** Sales and marketing expenses Administration expenses ** Adjusted EBITDA Loss*** Fair value movement in biological produce EBITDA**** Depreciation and Amortisation **Operating Loss** Finance expenses Loss before tax Tax expense Total comprehensive loss for the year

Net revenue annual growth % Gross profit %

- * Excluding depreciation
- **
- Exceptional costs comprise abortive capital expenditure ***
- EBITDA means loss from operations before interest, tax, depreciation and amortisation. * * * *

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H12019 £'000	H12020 £'000	H12021 £'000	H12022 £'000	H12023 £'000
358	223	596	1,346	1,686
114	184	381	536	650
472	407	977	1,883	2,336
197	429	309	798	742
668	836	1,286	2,680	3,077
30	32	121	297	264
18	22	41	37	31
7 16	890	1,448	3,0 14	3,373
(295)	(372)	(619)	(1,208)	(1,0 7 1)
421	5 1 8	829	1,806	2,302
(631)	(763)	(1,172)	(1,801)	(1,875)
(399)	(358)	(602)	(701)	(1,003)
(609)	(603)	(945)	(696)	(576)
(11)	(177)	(217)	(216)	(27)
(620)	(780)	(1,162)	(912)	(603)
(347)	(336)	(310)	(266)	(347)
(967)	(1, 116)	(1,472)	(1,178)	(950)
(170)	(452)	(450)	(196)	(490)
(1,137)	(1,568)	(1,922)	(1,374)	(1,440)
-	-	-	-	-
(1,137)	(1,568)	(1,922)	(1,374)	(1,440)
67.0%	24.2%	62.7%	108.1%	11.9 %
58.8%	58.2%	57.3%	59.9%	68.2%

Adjusted EBITDA means loss from operations before fair value movement in biological produce, interest, tax, depreciation and amortization



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Consolidated Balance Sheet – At 30 June – 5 year summary

£'000

Assets

Freehold land and buildings Right of use assets** Vineyards Plant, machinery and other equipment Other receivables Total non current assets

Inventories & Biological assets Trade and other receivables Trade and other payables Working capital

Total operating assets

Cash Goodwill

Total assets*

Debt

PNC Business Credit (Asset finance facilities) Other bank debt Deep discount bonds Short term debt Lease liabilites** **Total debt**

Equity

Total liabilities

*

**

30-Jun-19	30-Jun-20	30-Jun-21	30 -Jun-22	30-Jun-23
6,433	6,319	6,199	6,178	7,985
1,471	2,045	1,999	1,953	2,691
3,222	3,076	2,931	2,785	2,642
1,7 1 9	1,622	1,4 11	1,481	1,826
-	40	35	25	19
12,845	13,102	12,575	12,422	15,163
6,459	8,329	10,074	11,179	13,696
731	988	1,095	1,826	1,799
(1,100)	(1,140)	(1,355)	(1,309)	(1,795)
6,090	8,177	9,814	11,696	13,700
18,935	21,279	22,389	24,118	28,863
404	4.70	10.0	4700	
481	473	190	1,768	151
1,0 0 7	1,007	1,0 0 7	1,007	1,0 0 7
20 422	22 750	23,586	26 803	20 0 21
20,423	22,759	23,500	26,893	30,021
(4,923)	(4,638)	(8,305)	(10,294)	(15,212)
(787)	(506)	(580)	(10,201)	(~~,~ ~)
(101)	(4,873)	(5,391)	-	_
-	(· , • · •) -	(0,0 0 , ,	-	_
(1,540)	(2,116)	(2,101)	(2,070)	(2,840)
(7,250)	(12,133)	(16,377)	(12,364)	(18,052)
(13,173)	(10,626)	(7,209)	(14,529)	(11,969)
(20,423)	(22,759)	(23,586)	(26,893)	(30,021)

Net of trade and other payables per IFRS 16



Consolidated Cash Flow – six months ended 30 June – 5 year summary

£'000

Cash flows from operating activities

Loss for the year before tax

Adjustments for:

Depreciation of property, plant and equipment

Sale of property, plant and equipment

Finance expense

Equity share options issued

Fair value movement in biological produce

Increase in trade and other receivables

Increase in inventories & biological asset

Increase in trade and other payables

Cash outflow from operations

Investing activities

Purchases of property, plant and equipment, excluding vine establishment Sale of property, plant and equipment

Net cash from investing activities

Financing activities

Short term loan Capital loan repayments New loans issued Repayment of lease liabilities Interest paid Loan issue costs Issue of ordinary shares Net cash from financing activities

Net increase/(decrease) in cash and cash equivalents

Cash and cash equivalents at the beginning of the year

Cash and cash equivalents at the end of the year

	H12019	H12020	H12021	H12022	H12023
	(1,137)	(1,568)	(1,922)	(1,374)	(1,440)
	347	336	310	293	347
	- 170	- 452	- 450	(28) 196	- 490
	-	-	-	-	-
	-	177	217	216	27
	(138)	(120)	(223)	(544)	(511)
	(1,165)	(1,000)	(936)	(715)	(1,102)
	617	388	586	191	295
	(1,306)	(1,335)	(1,518)	(1,765)	(1,894)
eyard	(197)	(167)	(57)	(348)	(531)
	10	-	-	28	-
	(187)	(167)	(57)	(320)	(531)
	(17)	(3,253)	-	(2,235)	(2,325)
	750	4,638	1,689	3,182	5,145
	(23)	(83)	(50)	(66)	(42)
	(47)	(212)	(119)	(174)	(471)
	-	(124)	(20)	-	-
	-	-	3	18	-
	663	966	1,503	725	2,307
	(830)	(536)	(72)	(1,360)	(118)
	1044	4000		0.40.0	
	1,3 11	1,0 0 9	262	3,128	269
	481	473	19 0	1,768	151



OUR CLASSIC SPARKLING WINES





BRUT RESERVE - £45

This classic blend of Chardonnay, Pinot Noir and Pinot Meunier is our best-selling wine and the most robust expression of who we are.

Available via all sales channels. Halfbottles released for the first time in 2023.

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BRUT ROSÉ - £55

Comprised of a blend of Chardonnay, Pinot Noir and Pinot Meunier, our distinctive Rosé is a direct reflection of English summer.

Available via all sales channels.



BLANC DE BLANCS - £65

Receiving extensive ageing in bottle, this 100% Chardonnay is the purest expression of our unique soils and an elegant example of this classic style.

Available via all sales channels.

BLANC DE NOIRS - £65

Characteristically deep and complex, rich and powerful, this wine is made using carefully selected parcels of just Pinot Noir.

Available via all sales channels.

OUR LIMITED-EDITION SPARKLING WINES





BLANC DE BLANCS SINGLE VINEYARD - £89

Our single-vineyard Blanc de Blancs from Boot Hill vineyard in Kent highlights the specific terroir potential of our vineyards.

Available via all sales channels, but strictly allocated and controlled.

BLANC DE NOIRS SINGLE VINEYARD - £89

Our single-vineyard Blanc de Noirs from Heartbreak vineyard in Kent highlights the terroir potential of our vineyards.

Available via all sales channels, but strictly allocated and controlled.



BLANC DE BLANCS SINGLE VINEYARD - £89

Our single-vineyard Blanc de Blancs from Selhurst Park vineyard in West Sussex highlights the specific terroir potential of our vineyards.

Available via all sales channels, but strictly allocated and controlled.

BLANC DE MEUNIERS SINGLE VINEYARD - £89

Our single-vineyard Blanc de Meuniers from Down Field vineyard in West Sussex highlights the terroir potential of our vineyards.

Available via all sales channels, but strictly allocated and controlled.

OUR LIMITED-EDITION SPARKLING WINES





BLANC DE BLANCS OAK BARREL AGED - £79

Our Oak Barrel Aged Blanc de Blancs is a one-off limited-edition.

Available via DTC only.

BRUT RESERVE LATE DISGORGED - £99

In exceptional years we hold back a small quantity of wine for extended lees ageing.

Available via all sales channels, but strictly allocated and controlled.

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BLANC DE BLANCS LATE DISGORGED AND CORK AGED - £99

In exceptional years we hold back a small quantity of wine for extended lees ageing.

Available via all sales channels, but strictly allocated and controlled.



FIFTY ONE DEGREES NORTH - £195

Our super-premium prestige sparkling wine, that sets the benchmark for English Sparkling wine.

Available via all sales channels, but strictly allocated and controlled.

OUR RETAIL AND PARTNERSHIP SPARKLING WINES





EXCLUSIVE RELEASE - £39.99

A classic blend of Chardonnay, Pinot Noir and Pinot Meunier grown entirely in our own vineyards.

Produced exclusively for Waitrose.

EXCLUSIVE RELEASE ROSÉ - £44.99

A classic blend of Chardonnay, Pinot Noir and Pinot Meunier grown entirely in our own vineyards.

Produced exclusively for Waitrose.

GUSBOURNE 2023





LIMITED RELEASE

A classic blend of Chardonnay, Pinot Noir and Pinot Meunier grown entirely in our own vineyards.

Produced for Ocado and Cunard.

THE ROYAL COLLECTION

Our current partnerships include providing wine to the The Royal Collection and Fortnum & Mason.

OUR STILL WINES





ENGLISH ROSÉ - £25

A singe-vineyard Rosé made from Pinot Noir and Pinot Meunier from Cherry Garden vineyard.

Available via all sales channels, but strictly allocated and controlled.

PINOT MEUNIER - £25

A single-vineyard Pinot Meunier from Mill Hill East vineyard.

Available via DTC only.

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CHARDONNAY RS180 - £35

A half-bottle pudding wine made using single-vineyard expressive Chardonnay 809 from Bottom Camp vineyard.

Available via DTC only.

CHARDONNAY WILD FERMENT - £35

A single-vineyard Chardonnay from Commanders vineyard. One of our Winemakers' Edition experimental wines.

Available via DTC only.



OUR STILL WINES





CHARDONNAY GUINEVERE - £35

Our single-vineyard, barrel fermented Chardonnay from Boot Hill vineyard.

Available via all sales channels, but strictly allocated and controlled.

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PINOT NOIR - £35

Our single-vineyard, barrel fermented Pinot Noir from Boot Hill vineyard.

Available via all sales channels, but strictly allocated and controlled.





CHARDONNAY BARREL SELECTION - £55

Carefully identified barrels of our Chardonnay Guinevere that show superior flavour profiles.

Available via all sales channels, but strictly allocated and controlled.

PINOT NOIR BARREL SELECTION - £55

Carefully identified barrels of our Pinot Noir that show superior flavour profiles.

Available via all sales channels, but strictly allocated and controlled.





